

Dear Patricia,

thanks a lot for the advanced draft.

Going through the paper now, I am impressed again with the comprehensive and thorough analysis, with a wealth of information and arguments presented. This is really excellent work, great job!

While this approach is necessary for a prudent, profound and solid analysis, it will be important now to go a step further beyond the analysis in shaping the messages to the FC. Carving out the essence of the report.

Thus crystallizing and condensing the essential messages on 5 to 10 pages in presenting the options while emphasizing the significant differences will be important to effectively communicate the results with the decision makers of the FC. Also, the structure of the presentation may have to be adjusted for the summary to facilitate decision making.

To me the key differences between the options are not evident throughout and you may get lost with the wealth of information. Thus major differences of the options could be sharpened. Also some important arguments presented may get diluted now.

Potential gains and losses on the options (long term) have to be followed by considerations on opportunities and of risks involved in implementing decisions which will have to be pointed out (incl. time and resources required to implement decisions). This is important as different sub-groups of the stakeholders may have different points in mind when facing the results.

That's all that I can say in brief to provide you with a feedback in time for today's deadline.

Best regards  
Ekkehard