



INTERNATIONAL LABORATORY
FOR RESEARCH ON ANIMAL DISEASES

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February 23rd, 1988

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Dr. J.W. Mellor,
Director,
I. F. P. R. I.,
1776 Massachusetts Avenue, N.W.,
Washington D. C. 20036,
U.S.A.

MAR 5 1988

Dear John,

Draft Minutes of the Centre Directors Meeting held in Maui on January 9th, 1988, are enclosed for your information and action where necessary. I anticipate that they will be presented for approval during our meeting in Hyderabad in June. At that time we will also have amended Minutes of the Nairobi Meeting, Minutes of the Washington Meeting, and possibly a record of the Bad Homburg Meeting, before us for formal approval.

Best regards.

Yours sincerely,

Dr. A.R. Gray
Director General



ARG/sh

cc: Lorraine
Bob
Peter (re Africa
paper p. 2)

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Rec'd
3/8/88

Minutes of Centre Directors Meeting, Intercontinental Hotel,
Maui, January 9th, 1988

Present: Dr. J.L. Nickel, CIAT
Dr. D.L. Winkelmann, CIMMYT
Dr. R.L. Sawyer, CIP
Dr. J.T. Williams, IBPGR
Dr. L.D. Swindale, ICRISAT
Dr. J.W. Mellor, IFPRI
Dr. J. Walsh, ILCA
Mr. A. Von der Osten, ISNAR
Dr. A.R. Gray, ILRAD
Dr. K. Lampe, IRRJ
Dr. N. Fadda, ICAROA

Apologies: Dr. L. Stifel, IITA
Dr. E. Terry, WARDA

In attendance: D. O'Hare and W. Furtick

Agenda Proposed Agenda adopted as follows:-

1. Development of Paper on Research Strategy in Africa
8.30 - 10.00 a.m.
2. Queries from CG Secretariat
re (a) review and (b) Berlin Meeting,
and other items of information 10.00 - 11.00 a.m.
3. Development of Publicity Activities.
11.00 - 11.30a.m.
4. Preparation for May Meeting, Bad Homburg, May 12-14
(a) Agenda (b) Logistics
11.30 - 1.00 p.m.
5. Preparation for Hyderabad Meeting, June 13-17
1.00 - 1.15 p.m.
6. Further Action re-SADCC/SACCAR?
1.15 - 1.30 p.m.

Item 1A William Furtick (USAID) interacted informally with the Directors on USA funding of Centres for 1988. USA is hoping to provide US\$42 million, but \$14 million may come from Africa Bureau. USAID will liaise with CG Secretariat on disbursement of US\$2 million in small amounts (ZOO-600,000) to Centres with programs in subsaharan Africa of interest to US projects there e.g. CRSP, Universities, etc. This will be done informally and funds will be regarded as unrestricted core.

Item 1

The Africa Paper

After discussion, it was agreed that the present paper could be the basis of acceptable paper on an Agricultural Research Strategy for Africa. It will not be simply a strategy paper, but more a paper giving background to the Africa problems and activities - it will provide 'leadership'. It should not contradict the TAC Strategies and Priorities Paper. It should present (a) an analysis (b) options (c) strategic choices, without giving great detail on strategic action. The title should be given more consideration to reflect the nature of the paper. John Nickel and others agreed it is too late to start again with subcommittees. The way ahead will be (a) IFPRI to revise the present draft in line with comments and discussion at Maui (b) Centres will mail detailed comments and proposals to IFPRI soonest (c) Mellor will welcome visits from interested centre staff and directors to discuss paper in Washington (d) a sharpened version, with executive summary, will be produced for centre preview and comment and discussion at Bad Homburg (e) the agreed paper will be shared in final form with TAC and ultimately distributed to the Group.

Item 2

Queries and points of information

(i) Re interaction with Secretariat Review Group.

After long discussion, it was agreed to wait for approaches for help from the Secretariat Review Oversight Group, rather than propose a System Governance review.

(ii) Re Berlin, we do not need CGNET or Secretariat Facilities. The Secretariat's plans for papers on the possibility of an expanded family of international agricultural research centres and implications for the format for future ICWS were noted, but the Centre Directors will not have an opportunity to consider these before the proposed meeting in Bad Homburg in May and cannot offer advice yet.

It was noted that Centre Directors recognise a traditional and special case relating to participation of AVRDC, ICIPE & IFDC in meetings of Centre Directors.

The need for formal, programmed contributions during sessions of the CGIAR from the Chairman of Centre Directors will at all times depend on topics on the agenda. In terms of a "Report on Directors Activities", once a year is acceptable.

(iii) John Nickel asked about centres plans to make increased salary awards in view of the decline of the dollar. Sawyer Swindale and Nickel said they were seeking Board approval for a modest increase in the normal base award for their centres.

(iv) Klaus Lampe wanted to discuss possibility of a Centre- wide agreed policy on retirement age for staff of 60 years. Centre Directors volunteered to give advice personally but refused to take time to discuss it from tight agenda. They offered to discuss it at Hyderabad or Washington as a housekeeping matter.

(v) John Walsh informed centres about a planned meeting of translators to be tied to an African Editors Association Meeting in Addis Ababa. Agreed that it was not a formal intercentre activity and participation would be on individual basis.

(vi) O'Hare raised the issue of arrangements for management training. Agreed that the CD course (final week), and the planned senior managers course scheduled for Heernsmerk in June, 1988, would go ahead under guidance of the Secretariat, using training consultants identified by the World Bank.

Future training needs, with possible Bank involvement, would be discussed at Hyderabad in respect of (a) Senior Managers (b) Regional Staff.

Meanwhile Mr. O'Hare would prepare a proposal for training Regional Staff, of interest to almost all centres, and would interact with Dr. Sawyer as contact person when required.

However, all options would be explored, including bank support, for providing future training courses.

Item 3

Publicity Activities

It was agreed that a public awareness council could be formed and the Centre Directors members would be Drs. Sawyer, Nickel and Winkelmann. Agreed that the Association would be formed and would organise a meeting.

It was NOT agreed that the Publicity Unit would be formed and it was felt by several Directors that more information on donor support, should be explored before a unit with a large Budget should be set up. The sensitivities of USAID to a possible Washington location were emphasised. Possibilities of including a senior CGIAR figure on the Council was discussed. Dr. Sawyer to keep us all informed. It was noted that CIP is putting US\$100,000 into a National Geographic Project, in staff time, on behalf of Centres!

Item 4

Bad Homburg Meeting May 12-14.

The meeting will be concerned with leadership issues in CGIAR.

Four items were proposed:-

- (a) Phase III of the CD Africa Paper
- (b) Criteria and possible Time Tables for inclusion of additional Centres in CG System.
- (c) The future of the CGIAR System - what could it look like in 2000 AD?

A Program of brainstorming is to be arranged around four topics

- (a) Governance
 - (b) Management
 - (c) Membership
 - (d) Scope
- (d) Preparation of a Mission Statement for the group of Centre Directors.

On logistics, only Centre Directors will be present.

Dr. Lampe will explore break-out rooms; and will arrange typing with GTZ. All directors to notify hotel of their travel plans and room requirements.

Berlin Meeting May 16-20

All Centres will attend the German Agricultural Research Seminar. Only Centres with appropriate business will attend the CG Meeting.

Item 5 Hyderabad Meeting. June 13-17

All Director Generals will attend with necessary key staff. Only substantial issues will be discussed. Housekeeping issues (Deputies Agenda) will be deferred to Washington.

As a guide the Directors require 3 days for a meeting and 1 day for interaction with TAC - Total 4 days. ICRISAT will arrange field visit.

Gray to keep Dr. Swindale informed of program developments with TAC.

Item 6 Dr. Winkelmann will keep us informed about developments with SADCC.

ARG/sh

February 24th, 1988