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Research Impact: Yesterday's Achievements, Tomorrow's  
Challenges

Finance Committee Report

Attached is a copy of the presentation made by the Finance Committee Chairman, Mr. Michel Petit.

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12th Meeting of the CGIAR  
Finance Committee ICW97

Agenda

\*1997 Financing Update

\*1998 Financing Plan

\*Other Business Outcome At the system level,

\*Financing Plan of \$325 million approved at ICW96 will be exceeded by about two percent for an outcome of \$330 million.

# Member Perspectives

Increases during year from Europe (Finland and Spain)

- Among developing countries

\*Brazil increased its contribution

\*South Africa and Thailand joined the Group and disbursed their contributions

Lagging disbursements only downside of positive 1997 picture

## MTM 97 Actions

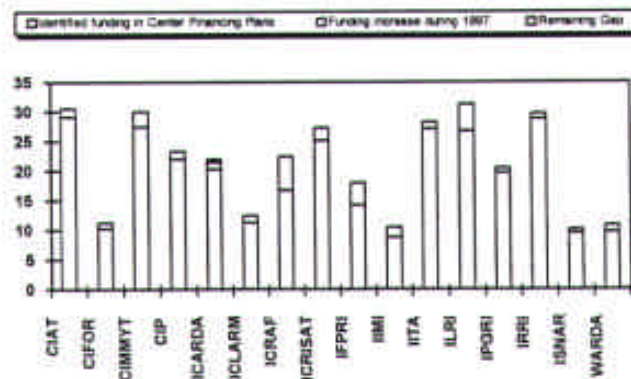
MTM97 actions concluded major decisions pertaining to 1997 financing MTM actions were: *allocation of \$5.2 million set aside at ICW96 allocation of additional matching funds of \$.8 million*

o- *confirmation of second tranche of matching funds from ICW96 confirmation of allocations of \$1.2 million for small grants, committees and anniversary costs*

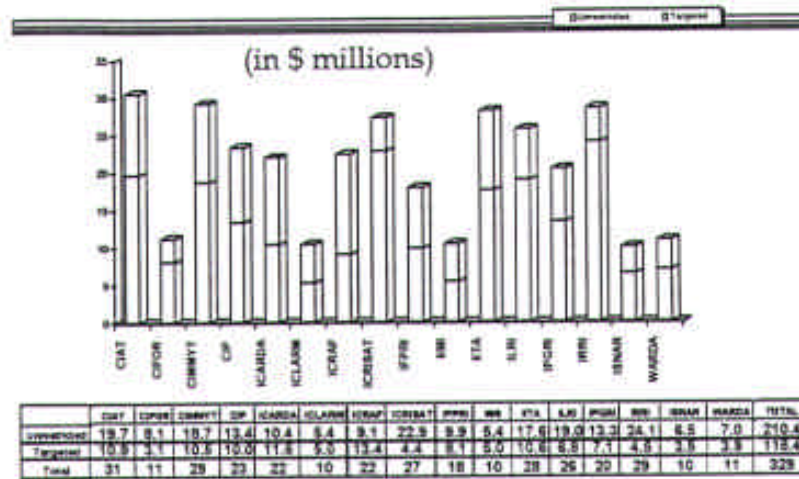
## Center Perspective

- At the center level,
  - \*Majority of centers (13) on track to meet and/or surpass financing plan targets
    - \*included in this group are 3 centers with large gaps prior to MTM actions (ICARDA, ICRISAT, and IRRI)
  - \*Financing gaps remain at ILRI but narrower than prior to MTM actions
  - \*ICLARM and ISNAR now project small gaps not anticipated at MTM

## Evolution of 1997 Agenda Funding

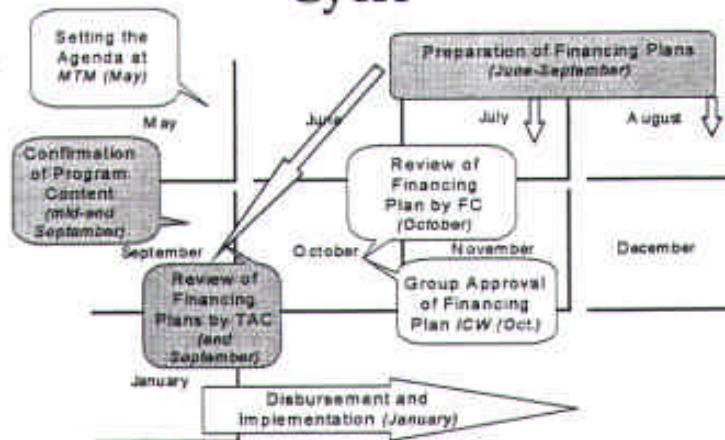


## Composition of 1997 Agenda Funding by Center



## Funding of the 1998 CGIAR Research Agenda

## Financial Decision Making Cycle



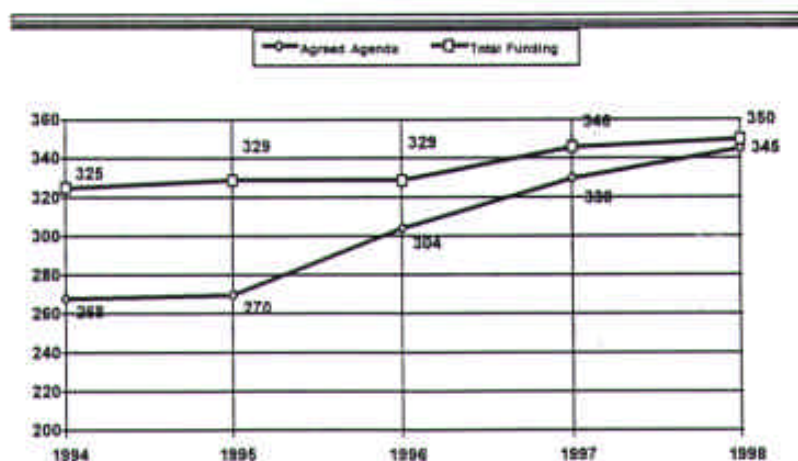
## Evolution of 1998 Funding Plans

- ✧ **March 97: Center 1998 Proposals: \$366 m**
- ✧ **MTM97: TAC recommendation: \$350 m**
- ✧ **MTM97: Finance Committee indicative planning figure: \$335-340 million**
- ✧ **Sept 97: Center Financing Plans: \$365 million - \$330 million identified and \$34 million unidentified**

## 1998 CGIAR Research Agenda Matrix (in \$ millions)

	Allocations by Underlying					Center Total	Funding by		
	I	II	III	IV	V		Priority		Center Income
	Increasing Productivity	Protecting the Environment	Saving Resources	Improving Policies	Strengthening MARS		1997/98	1998/99	
CIAT	15.1	6.4	4.9	0.9	7.8	35.0	30.9	1.9	2.2
GIFOR	3.0	3.8	1.7	2.4	1.5	12.5	12.1	0.2	0.2
GWMT	13.5	7.9	6.0	1.5	9.7	37.5	33.6	1.8	2.1
ICP	11.0	6.3	2.0	1.1	4.2	24.6	23.1	0.1	1.6
ICARDA	11.9	4.2	2.9	1.2	7.0	27.1	20.0	5.3	1.8
ICLARM	5.5	2.5	1.3	2.3	3.0	14.6	11.3	2.9	0.3
ICRAF	11.0	3.2	1.8	2.5	4.9	23.5	21.4	1.7	0.4
ICRISAT	10.8	4.8	3.0	2.5	6.4	27.4	22.0	4.8	0.5
IPFRI	0.0	1.7	0.4	12.8	4.5	19.6	18.0	1.4	0.2
ISI	0.1	4.4	0.0	2.3	2.5	9.3	8.7	0.3	0.2
ITA	20.0	5.7	0.9	1.2	8.2	36.1	30.3	4.1	1.7
ILRI	18.9	5.4	2.4	1.8	4.3	32.5	25.9	5.6	1.0
IPGR	3.4	1.5	10.0	2.9	5.1	22.9	21.4	1.1	0.3
IRRI	13.3	8.8	2.2	2.6	5.2	32.1	30.7	0.1	1.3
ISNAR	0.0	0.0	0.0	5.4	5.9	11.3	9.3	1.8	0.2
WARDA	3.8	3.0	0.7	1.2	3.2	11.9	10.9	0.5	0.5
<b>Total</b>	<b>141</b>	<b>70</b>	<b>39</b>	<b>44</b>	<b>83</b>	<b>378</b>	<b>329</b>	<b>34</b>	<b>14</b>

## Agreed Agenda and Total Funding, 1994-1998 (in \$ millions)



## Trends in Context of 1994-1998

- Post renewal trend of financial stability continues in 1998
- Virtually all CGIAR funding will be channeled into the Research Agenda in 1998
- In addition to the identified funding, \$34 million remains under negotiation

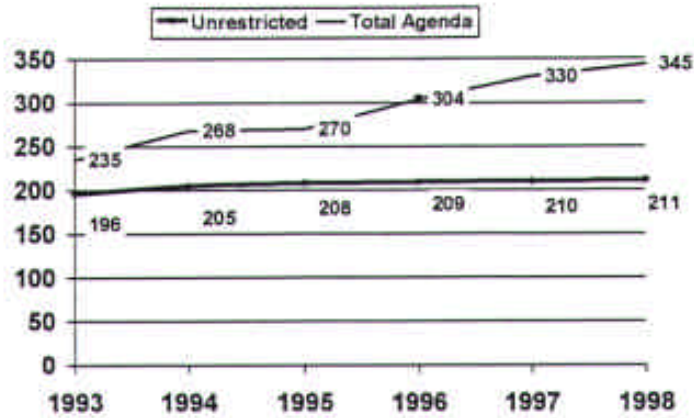
	1994	1995	1996	1997	1998
Agreed Agenda	268	270	304	330	345
Total Funding	325	329	329	346	350

## Composition of CGIAR Funding

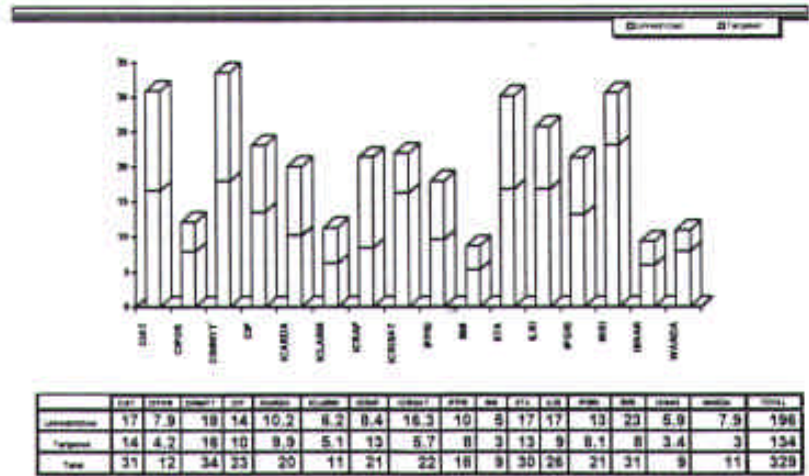
(in \$ millions)

Member Group	1994	1995	1996	1997	1998
Europe	100	107	132	145	147
North America	48	45	44	52	55
Pacific Rim	41	39	43	41	43
Developing Countries	3	5	8	11	14
International & Regional Org.	71	68	65	68	70
Foundations	4	4	6	6	6
Non-Members	0	1	5	6	10
Total Research Agenda	267	269	304	330	345

**Unrestricted and Total Agenda Funding, 1993-1998**  
(in \$ millions)



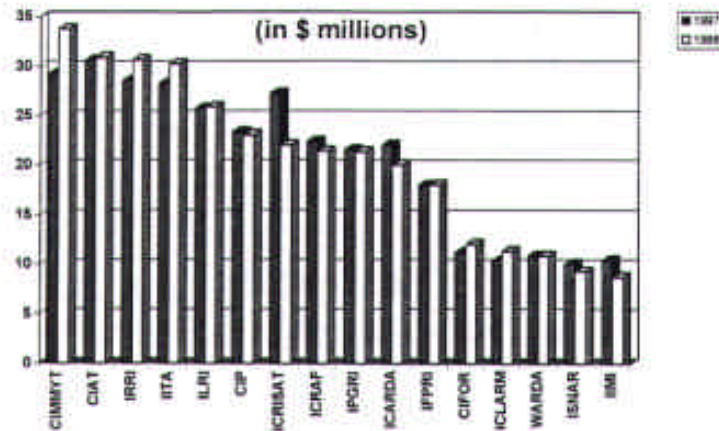
**Composition of Identified 1998 Funding by Center**  
(in \$ millions)



	DEI	CPHS	EMBT	CI	ICADA	ILJAM	ICEMAT	IPM	II	ITA	LSI	IPM	ISI	ISAM	WANDA	TOTAL
Unrestricted	17.9	7.9	18	14	10.2	8.2	8.4	18.3	10	9	17	17	13	23	5.9	196
Total Agenda	1.4	4.2	10	10.2	8.2	8.4	18.3	10	9	17	17	13	23	5.9	7.9	196
Total	21	12	28	24	18.4	16.4	26.7	28.3	19	18	34	30	36	28.9	13.8	322



Member Funding to the Research Agenda by Center,  
1997-1998



## 1998 overview

- Funding identified in Center Financing Plans: \$330 million. Including \$30 million provided as 10% match from the World Bank.
- Unallocated World Bank funds (\$15 million).

Demands on unallocated World Bank funds (\$15 m)

Crisis Funding for ICRISAT and ILRI  
SLP: \$5.5 million request  
Higher matching ratio:\$6 million  
CGIAR Committees and System  
Review: \$2.5 million

Reserves: Up to \$3 million  
Provision for additional matching funds:  
Up to \$3 million

## Additional claims :

Special requests from ICARDA (\$3.5m) and WARDA (\$1.6m) and IITA (\$2.6m)

Potential significant budgetary shortfalls for IIMI

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## Implementation

- CGIAR Financing Plan:\$345 m
  - \* Center financing plans endorsed at the identified levels, the higher matching ratio and crisis funding:
    - \* \$330 m + \$3 m + \$5.5 m. =\$338.5 m.
    - \* \$2.5 m for Committees/Review
    - \* \$4 m set aside
  - Disbursement of 50% of the matching amounts
  - Review by TAC and FC of Center (ICARDA, IIMI)
- plans at MTM98.
- Matching amounts to be reviewed at MTM98

based on additional financing information.

## Conclusions:

**Members:** Encouraged to pay special attention to the needs of Water and Livestock sectors \*Disburse as early as possible. Provide funds with as few restrictions as possible

**Centers:** -

\*Plan on the basis of identified funding.

\*Update 1998 financing plans at MTM98

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# 1998 CGIAR Financing Plan

	Contributions other than World Bank			Matching World Bank		Crises Funding	Total World Bank	Total Identified Funding
	Members	Non Members	Subtotal	Amount	As a %			
CIAT	27.1	1.0	28.1	3.1	11%		3.1	31.2
CIFOR	10.5	0.5	11.0	1.2	11%		1.2	12.2
CIMMYT	29.6	0.9	30.4	3.3	11%		3.3	33.7
CIP	21.0	0.0	21.0	2.3	11%		2.3	23.3
ICARDA	16.9	1.3	18.2	2.0	11%		2.0	20.2
ICLARM	10.2	0.1	10.3	1.1	11%		1.1	11.4
ICRAF	19.4	0.1	19.5	2.1	11%		2.1	21.6
ICRISAT	19.6	0.4	20.0	2.2	11%	3.5	5.7	25.7
IFPRI	15.7	0.7	16.4	1.8	11%		1.8	18.2
IIMI	6.9	1.4	8.3	0.9	11%		0.9	9.2
IITA	27.0	0.5	27.5	3.0	11%		3.0	30.5
ILRI	22.8	0.7	23.5	2.6	11%	2.0	4.6	28.1
IPGRI	17.9	1.5	19.4	2.1	11%		2.1	21.5
IRRI	27.9	0.0	27.9	3.1	11%		3.1	31.0
ISNAR	7.7	0.8	8.5	0.9	11%		0.9	9.4
WARDA	9.3	0.6	9.9	1.1	11%		1.1	11.0
<b>Total</b>	<b>289</b>	<b>10</b>	<b>300</b>	<b>33</b>		<b>5.5</b>	<b>38.5</b>	<b>338</b>
<b>Partnership Committees &amp; System Review</b>							<b>2.5</b>	<b>2.5</b>
<b>Set Aside Bank Funds</b>							<b>4.0</b>	<b>4.0</b>
<b>Total World Bank Funds</b>							<b>45.0</b>	<b>345</b>