

International Food Policy Research Institute

Financial Statements; Audit of Federal Awards
Performed in Accordance with Title 2 U.S. Code of
Federal Regulations Part 200, *Uniform Administrative
Requirements, Cost Principles, and Audit
Requirements for Federal Awards*; and Schedule of
Indirect Costs

December 31, 2020 and 2019
(With Independent Auditors' Report Thereon)

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Independent Auditor's Report

Audit & Risk Committee of the Board of Trustees
International Food Policy Research Institute

Report on the Financial Statements

We have audited the accompanying financial statements of International Food Policy Research Institute (IFPRI), which comprise the statements of financial position as of December 31, 2020 and 2019, the related statements of activities, functional expenses, changes in net assets and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to IFPRI's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of IFPRI's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of International Food Policy Research Institute as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Our audits were conducted for the purpose of forming an opinion on the financial statements as of and for the years ended December 31, 2020 and 2019 taken as a whole. The supplementary information in the columns for Unrestricted, Restricted Portfolio, Restricted Non-Portfolio, Total Portfolio and Total Non-Portfolio on the statements of activities is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in our audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the schedule of indirect costs are presented for purposes of additional analysis and are not required parts of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated April 9, 2021, on our consideration of IFPRI's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of IFPRI's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering IFPRI's internal control over financial reporting and compliance.

RSM US LLP

Washington, D.C.
April 9, 2021

International Food Policy Research Institute
Statements of Financial Position
December 31, 2020 and 2019
(In U.S. Dollar Thousands)

	<u>2020</u>	<u>2019</u>
Assets		
Current assets		
Cash and cash equivalents (Note 2(d))	\$ 28,852	\$ 12,653
Investments (Note 3)	10,802	20,258
Advances, prepaids and other assets, net (Note 4)	9,200	6,848
Accounts receivable, net (Note 4)	<u>16,153</u>	<u>24,257</u>
Total current assets	65,007	64,016
Investments (Note 3)	75,906	72,448
Property and equipment, net (Note 5)	<u>6,961</u>	<u>8,090</u>
Total assets	<u><u>\$ 147,874</u></u>	<u><u>\$ 144,554</u></u>
Liabilities and net assets		
Current liabilities		
Accounts payable and accrued expenses	\$ 5,272	\$ 8,942
Accrued vacation	3,941	4,118
Advance payment of CGIAR grant funds	11,061	11,067
Unexpended project funds	44,719	49,585
Amount held for HarvestPlus program (Note 2(h))	<u>30,506</u>	<u>18,099</u>
Total current liabilities	95,499	91,811
Deferred rent	13,350	14,147
Accrued postretirement benefits (Note 8)	<u>5,918</u>	<u>5,966</u>
Total liabilities	<u>114,767</u>	<u>111,924</u>
Net assets without donor restrictions (Note 2(b))		
Board designated	449	545
Undesignated	25,563	27,512
Other net assets	<u>7,095</u>	<u>4,573</u>
Total net assets without donor restrictions	<u>33,107</u>	<u>32,630</u>
Commitments and contingencies (Notes 6, 10 and 12)		
Total liabilities and net assets	<u><u>\$ 147,874</u></u>	<u><u>\$ 144,554</u></u>

The accompanying notes are an integral part of the financial statements.

International Food Policy Research Institute
Statements of Activities
Years Ended December 31, 2020 and 2019
(In U.S. Dollar Thousands)

	2020 (Note 2(c))						2019 (Note 2(c))					
	Unrestricted		Restricted		Total		Unrestricted		Restricted		Total	
	Non-Portfolio	Portfolio	Non-Portfolio	Portfolio	Non-Portfolio	Total	Non-Portfolio	Portfolio	Non-Portfolio	Portfolio	Non-Portfolio	Total
Revenues and gains *												
Grant revenue												
Window 1 & 2	\$ -	35,927	\$ -	\$ 35,927	\$ -	\$ 35,927	\$ -	\$ 39,653	\$ -	\$ 39,653	\$ -	\$ 39,653
Window 3	334	36,696	\$ 1,043	36,696	1,377	38,073	325	42,529	2,493	42,529	2,818	45,347
Bilateral	-	32,246	7,112	32,246	7,112	39,358	-	42,666	12,416	42,666	12,416	55,082
Total grant revenues	334	104,869	8,155	104,869	8,489	113,358	325	124,848	14,909	124,848	15,234	140,082
Expenses and losses												
Research expenses	1,019	49,616	5,240	49,616	6,259	55,875	468	49,900	7,789	49,900	8,257	58,157
CGIAR collaborator expenses	-	18,983	807	18,983	807	19,790	-	27,156	2,357	27,156	2,357	29,513
Non CGIAR collaborator expenses	38	24,335	937	24,335	975	25,310	84	34,374	2,847	34,374	2,931	37,305
General and administration expenses	924	11,935	1,171	11,935	2,095	14,030	99	13,418	1,916	13,418	2,015	15,433
Other expenses and losses	1,118	-	-	-	1,118	1,118	229	-	-	-	229	229
Total expenses and losses	3,099	104,869	8,155	104,869	11,254	116,123	880	124,848	14,909	124,848	15,789	140,637
Operating deficit	(2,765)	-	-	-	(2,765)	(2,765)	(555)	-	-	-	(555)	(555)
Financial income	1,202	-	-	-	1,202	1,202	1,601	-	-	-	1,601	1,601
Financial expenses	(482)	-	-	-	(482)	(482)	(311)	-	-	-	(311)	(311)
(Deficit) surplus for the year	(2,045)	-	-	-	(2,045)	(2,045)	735	-	-	-	735	735
Other changes in net assets												
Unrealized gain on investment	2,251	-	-	-	2,251	2,251	2,906	-	-	-	2,906	2,906
Postretirement related changes	271	-	-	-	271	271	177	-	-	-	177	177
	2,522				2,522	2,522	3,083				3,083	3,083
Change in net assets without donor restrictions	\$ 477	\$ -	\$ -	\$ -	\$ 477	\$ 477	\$ 3,818	\$ -	\$ -	\$ -	\$ 3,818	\$ 3,818

* This is a CGIAR revenue classifications. Under ASC Topic 958, all activities of IFPRI are unrestricted. Please refer to Note 2(c) for more detail.

The accompanying notes are an integral part of the financial statements.

International Food Policy Research Institute
Statements of Functional Expenses
Years Ended December 31, 2020 and 2019
(In U.S. Dollar Thousands)

	2020				2019			
	Program Services	Management and General	Fundraising and Development	Total	Program Services	Management and General	Fundraising and Development	Total
Salaries and wages	\$ 29,856	\$ 5,039	\$ 180	\$ 35,075	\$ 30,202	\$ 5,013	\$ 203	\$ 35,418
Employee Benefits	14,986	2,839	105	17,930	15,754	2,958	123	18,835
Professional services	823	496	-	1,319	671	550	-	1,221
Accounting fees	51	216	-	267	91	288	-	379
Legal fees	30	147	-	177	59	147	-	206
Office expenses	129	8	-	137	199	31	-	230
Information technology	790	68	-	858	757	79	-	836
Occupancy	4,584	1,641	-	6,225	4,860	1,641	-	6,501
Travel	800	4	12	816	5,027	122	142	5,291
Conferences, conventions, meetings	415	108	-	523	986	207	-	1,193
Insurance	10	221	-	231	25	231	-	256
Training and development	30	35	-	65	73	129	-	202
Depreciation	1,042	376	-	1,418	1,152	392	-	1,544
Bad debt expense	-	980	-	980	-	245	-	245
CGIAR Pass-thru collaboration	11,767	-	-	11,767	13,065	-	-	13,065
Other collaborators and subcontractors	33,426	176	-	33,602	49,549	256	-	49,805
CSP	-	1,511	-	1,511	-	1,944	-	1,944
Printing and Publication	585	48	-	633	589	149	-	738
Equipment Rental and maintenance	783	308	-	1,091	680	230	-	910
All other expenses	868	630	-	1,498	1,236	582	-	1,818
Total	\$ 100,975	\$ 14,851	\$ 297	\$ 116,123	\$ 124,975	\$ 15,194	\$ 468	\$ 140,637

The accompanying notes are an integral part of the financial statements.

International Food Policy Research Institute
Statements of Changes in Net Assets
Years Ended December 31, 2020 and 2019
(In U.S. Dollar Thousands)

	Board Designated	Undesignated	Other Net Assets	Total
Balance at December 31, 2019	\$ 545	\$ 27,512	\$ 4,573	\$ 32,630
Net change in investment in property and equipment (Note 5(a))	(1,129)	1,129	-	-
Amortization of landlord-financed property and equipment (Note 5(b))	1,033	(1,033)	-	-
Change in unrestricted net assets before other changes	-	(2,045)	-	(2,045)
Post-retirement related changes	-	-	271	271
Unrealized gain on investment	-	-	2,251	2,251
Balance at December 31, 2020	<u>\$ 449</u>	<u>\$ 25,563</u>	<u>\$ 7,095</u>	<u>\$ 33,107</u>
	Board Designated	Undesignated	Other Net Assets	Total
Balance at December 31, 2018	\$ 748	\$ 26,574	\$ 1,490	\$ 28,812
Net change in investment in property and equipment (Note 5(a))	(1,117)	1,117	-	-
Landlord-financed property and equipment (Note 5(b))	(120)	120	-	-
Amortization of landlord-financed property and equipment (Note 5(b))	1,034	(1,034)	-	-
Change in unrestricted net assets before other changes	-	735	-	735
Post-retirement related changes	-	-	177	177
Unrealized gain on investment	-	-	2,906	2,906
Balance at December 31, 2019	<u>\$ 545</u>	<u>\$ 27,512</u>	<u>\$ 4,573</u>	<u>\$ 32,630</u>

The accompanying notes are an integral part of the financial statements.

International Food Policy Research Institute
Statements of Cash Flows
Years Ended December 31, 2020 and 2019
(In U.S. Dollar Thousands)

	<u>2020</u>	<u>2019</u>
Cash flows from operating activities		
Change in unrestricted net assets	\$ 477	\$ 3,818
Adjustments to reconcile change in unrestricted net assets to net cash provided by (used in) operating activities:		
Net realized and unrealized gains on investments	(2,255)	(2,983)
Depreciation and amortization	1,418	1,544
Deferred rent	(797)	1,392
Provisions for uncollectible receivables	(360)	222
(Increase) decrease in assets:		
Accounts receivable	8,464	(4,954)
Advances, prepaids and other assets	(2,352)	1,914
Increase (decrease) in liabilities:		
Accounts payable and accrued expenses	(3,670)	2,595
Accrued vacation	(177)	203
Advance payment of CGIAR grant funds	(6)	(3,027)
Unexpended project funds	(4,866)	8,206
Amount held for Harvest Plus Challenge Program	12,407	(14,832)
Accrued postretirement benefits	(48)	223
Net cash provided by (used in) operating activities	<u>8,235</u>	<u>(5,679)</u>
Cash flows from investing activities		
Acquisition of property and equipment	(289)	(307)
Purchases of investments	(25,726)	(37,112)
Proceeds from sales of investments	<u>33,979</u>	<u>36,366</u>
Net cash provided by (used in) investing activities	<u>7,964</u>	<u>(1,053)</u>
Net increase (decrease) in cash and cash equivalents	16,199	(6,732)
Cash and cash equivalents, beginning of year	<u>12,653</u>	<u>19,385</u>
Cash and cash equivalents, end of year	<u>\$ 28,852</u>	<u>\$ 12,653</u>
Non-Cash investing activities		
Landlord financed furniture and leasehold improvements	<u>\$ -</u>	<u>\$ 120</u>

The accompanying notes are an integral part of the financial statements.

International Food Policy Research Institute
Notes to Financial Statements
Years Ended December 31, 2020 and 2019
(In U.S. Dollar Thousands)

1. Nature of Activities

By Executive Order 12359, the International Food Policy Research Institute (IFPRI) is a public international organization entitled to certain privileges, exemptions and immunities conferred by the International Organizations Immunities Act, including exemption from federal income tax under Section 501(c)(3), except on unrelated business activities.

IFPRI was established to identify and analyze alternative national and international strategies and policies for meeting food needs in the world, with particular emphasis on low-income countries and on the poorer groups in those countries. While the research effort is geared to the precise objective of contributing to the reduction of hunger and malnutrition, the factors involved are many and wide-ranging, requiring analysis of underlying processes and extending beyond a narrowly defined food sector.

IFPRI's direct research program reflects worldwide interaction with policymakers, administrators and others concerned with increasing food production and with improving the equity of its distribution. Research results are published and distributed to officials and others concerned with national and international food and agricultural policy. As a constituent of the CGIAR, IFPRI receives the majority of its support for the integrated program of research from governments, international and regional organizations and foundations. As a constituent of CGIAR, 50% of IFPRI's Trustees are appointed by CGIAR.

Created in 1971, CGIAR is an association of public and private members supporting a system of 15 research centers (Centers), including IFPRI, which work in more than 100 countries to utilize cutting-edge science to reduce hunger and poverty, improve human nutrition and health, and protect the environment.

In 2011, the CGIAR introduced a new programmatic based approach to doing business. The Donors to the CGIAR, represented by a new Fund Council, approved the creation of 15 CGIAR Research Programs (CRPs), each to be led by a designated Center. IFPRI was designated to lead two of these CRPs, with a commencement date of January 1, 2012. The CRPs led by IFPRI were the Policies, Institutions and Markets and the Agriculture for Nutrition and Health. The Lead Center is responsible, through a Program Implementation Agreement (PIA), for overseeing the implementation of the CRP by Program Participants and for all payments to and reporting from Program Participants. Program participants include other CGIAR supported Centers and Partners who are subcontracted by the Lead Center via Program Participant Agreement (PPA) or other suitable contracting arrangement. The Lead Center includes in its Statement of Activities expenses incurred by subcontracted Centers and the corresponding revenue.

During 2016, CGIAR transitioned to a new operating structure, which established the CGIAR System Organization, governed by a System Management Board. A System Council replaced the Fund Council.

A second phase of the transition to a new operating structure commenced on January 1, 2017, which resulted in the continuing operation of 11 CRPs and 3 Platforms. The CRP on Policies, Institutions, and Markets and on Agriculture for Nutrition and Health (A4NH) were among the CRPs approved for the second phase and will continue to be led by IFPRI.

Donors to the CGIAR may channel funds through a special CGIAR Fund and designate the funds to Funding "Windows". Funds through Window 1 are allocated and disbursed by the Fund Council to CRPs. Funds through Window 2 are designated by the Donors to specific CRPs. Funds through Window 3 are allocated by Donors to specific CGIAR Centers to finance CRPs or other activities. Funds through

International Food Policy Research Institute
Notes to Financial Statements
Years Ended December 31, 2020 and 2019
(In U.S. Dollar Thousands)

Bilateral agreements are provided directly to specific CGIAR Centers from the Donor, rather than passing through a CGIAR Fund.

IFPRI presents revenue and expenses flowing through these “Windows” and “Bilateral” funding (i.e., CRP structure) separately as “restricted” instead of “unrestricted” on its statement of activities (SOA) to comply with CGIAR financial guidelines. These classifications do not correlate to the terms used within the Financial Accounting Standards Codification (the Codification or ASC). Refer to Note 2(c) for definition of these terms per CGIAR guidelines.

2. Summary of Significant Accounting Policies

a) Basis of Accounting

The accompanying financial statements are presented in accordance with the accrual basis of accounting, whereby, revenue is recognized when earned and expenses are recognized when incurred.

b) Basis of Presentation

IFPRI prepares its financial statements in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) and the accounting policies of CGIAR Financial Guidelines Series Number 2 – Accounting Policies and Reporting Practices Manual.

In June 2018, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. This ASU clarifies the guidance for evaluating whether a transaction is reciprocal (i.e., an exchange transaction) or nonreciprocal (i.e., a contribution) and for distinguishing between conditional and unconditional contributions. The ASU also clarifies the guidance used by entities other than not-for-profits to identify and account for contributions made.

Where IFPRI is the resource recipient, the ASU was adopted for the year ended December 31, 2019 using a modified prospective transition method. Where IFPRI is a resource provider, the ASU is effective for annual periods beginning after December 15, 2019. IFPRI adopted the new standard effective for the year ended December 31, 2020 using a modified prospective transition method. The adoption of this standard had no impact on the statements of financial position and the statements of activities and changes in net assets but resulted in additional disclosures. See Note 11 for enhanced disclosures.

Net Assets

Net assets represent resources classified for accounting and reporting purposes based on the existence or absence of donor-imposed restrictions. A description of the two classes is as follows:

Net assets without donor restrictions: Net assets without donor restrictions represent funds that are available for the support of IFPRI’s operations. Net assets without donor restrictions are available for the overall operations of IFPRI and include both designated and undesignated net asset portions, as follows:

International Food Policy Research Institute
Notes to Financial Statements
Years Ended December 31, 2020 and 2019
(In U.S. Dollar Thousands)

Board Designated:

Net Investment in Property and Equipment – A portion of net assets without donor restrictions has been designated by the Board to reflect net investment in property and equipment. See Note 5 for additional disclosure.

Undesignated:

IFPRI considers its undesignated net assets to be operating reserves. Under the guidelines of CGIAR, operating reserves should be equivalent to 75 to 90 days of operating expenses; however, IFPRI's Board encourages a minimum 90-day reserve. The operating reserves are composed of cash and cash equivalents and certain receivables, less certain liabilities, prepaid grant funds, and contract funds received in advance. These net assets represent approximately 98 and 92 days of total net assets expenses for 2020 and 2019, respectively. The balances of \$25,563 and \$27,512 are presented as undesignated net assets at December 31, 2020 and 2019, respectively.

Other Net Assets:

IFPRI provides health care and life insurance benefits to certain retired employees and their dependents. This portion of unrestricted net assets represents the accumulated changes in net assets related to the postretirement benefit changes that have not yet been recognized in net periodic postretirement benefit cost. See Note 8 for additional disclosure. Other net assets also contains the unrealized gain/loss on investments.

Net assets with donor restrictions: Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. IFPRI did not have any net assets with donor restrictions at December 31, 2020 or 2019.

c) Revenue

IFPRI's revenue is primarily derived from cost-reimbursement-type grants and contracts, which are accounted for as are conditional contributions and are consistent with CGIAR's accounting policies. Revenue is recognized when the conditions of the grants are met, generally over the grant period as related allowable expenses are incurred.

CGIAR revenue classifications – The CGIAR Financial Guidelines require that IFPRI report certain revenue as unrestricted and restricted in accordance with terms used by CGIAR. According to the CGIAR Financial Guidelines, unrestricted revenue is defined as grants received for the general support of IFPRI's agreed upon research and development and administrative agenda. Amounts reported on the statements of activities in the unrestricted column correspond to this classification. According to the CGIAR Financial Guidelines, restricted revenue is defined as grants received in support of specified projects or activities agreed upon by IFPRI and the donors. Amounts reported on the statements of activities as the columns related to CRPs, including CGIAR Fund Windows 1, 2 and 3 and Bilateral funding related to both the CRPs and other activities of IFPRI are considered restricted under the definition in the CGIAR Financial Guidelines. These classifications do not correlate to the terms used in accordance with the FASB ASC Topic 958. Under ASC Topic 958, all activities of IFPRI are unrestricted.

International Food Policy Research Institute
Notes to Financial Statements
Years Ended December 31, 2020 and 2019
(In U.S. Dollar Thousands)

CRPs are the instruments by which CGIAR system level outcomes and outputs are expected to be achieved. Research activity that falls outside the scope of the CRP objectives is deemed to be Non-CRP revenue and expenditures.

IFPRI's receivables represent amounts which have been earned, but for which funds have not yet been received. Unexpended project funds primarily represent amounts received by IFPRI and related to specific projects funded by donors, but for which the related costs have not yet been incurred. Advance payment of CGIAR's grant funds in the accompanying statements of financial position relates to amounts received by IFPRI prior to the research conducted on the respective grant and include disbursements from the CGIAR to CRPs via the Funding Windows referred to in Note 1.

Concentrations of credit risk with respect to accounts receivable are limited due to the majority of receivables being from CGIAR-member countries and international organizations. Management does not believe a significant risk exists in connection with IFPRI's concentrations of credit at December 31, 2020.

d) Cash and Cash Equivalents

Cash and cash equivalents are carried at cost, which approximates fair value and is comprised of interest-bearing deposits in money market accounts and commercial paper with original maturities of three months or less.

IFPRI maintains its cash equivalents at two financial institutions in the United States. The balances, at times, may exceed levels fully insured under federal law. At December 31, 2020 and 2019, IFPRI held \$27,602 and \$11,403, respectively in five accounts, in balances in excess of amounts covered by the Federal Deposit Insurance Company.

e) Investments

Investments consist of U.S. government and agency obligations, equity and fixed income mutual and exchange traded funds, and corporate obligations. Investments are recorded at fair value, which is based on quoted market prices or dealer quotes. Gains and losses arising from the sale, maturity or other disposition of investments are accounted for on a specific identification basis, calculated as of the trade date. Realized gains and losses are reported as financial income in the statements of activities. Unrealized gains and losses are reported as other changes in net assets on the statement of activities. Investment income is reported as unrestricted (CGIAR financial guidelines) revenue, unless stipulated for a specific purpose by a donor. Investments with original maturities of less than one year from the date of purchase are classified as current assets.

IFPRI's investments are exposed to various risks, such as market and credit. Due to the level of risk associated with such investments, and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term could materially affect investment balances and the amounts reported in the financial statements.

f) Fair Value of Financial Statements

ASC 820, *Fair Value Measurements*, establishes among other things, a hierarchical disclosure framework, which prioritizes and ranks the level of market price observability used in measuring financial instruments at fair value. The hierarchy gives highest priority to unadjusted quoted market prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3 measurements).

Under ASC 820, Financial instruments are classified and disclosed in one of the following three categories:

Level 1 – Quoted market prices in active markets for identical assets or liabilities

Level 2 – Observable market-based inputs or unobservable inputs corroborated by market data

Level 3 – Unobservable inputs that are not corroborated by market data

In determining the appropriate levels, IFPRI performs a detailed analysis of the assets and liabilities that are measured at fair value, on a recurring basis. At each reporting period, all assets and liabilities for which the fair value measurement is based on significant unobservable inputs that are not corroborated are classified as Level 3. There were no Level 3 inputs for any assets held by IFPRI at December 31, 2020 and 2019.

g) Property and Equipment

Furnishings and equipment, software, computer equipment and vehicles owned by IFPRI are recorded at cost and depreciated over their estimated useful lives of three to six years using the straight-line method, with one-half year convention in the first year. Leasehold improvements are recorded at cost and are amortized over the lesser of the life of the asset or term of the lease.

Expenditures for long lived-lived additions greater than \$1 are capitalized. Expenditures for less costly items and maintenance and repairs are charged to operations as incurred.

Valuation of Long Lived Assets:

IFPRI accounts for the subsequent measurement of certain long-lived assets in accordance with subsection of the FASB ASC Topic *Property, Plant, and Equipment* that addresses impairment or disposal of long-lived assets. The accounting standard requires that property, plant and equipment be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the long-lived asset is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the asset exceeds the estimated fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value, less costs to sell. There was no impairment of long lived assets as of December 31, 2020 or 2019.

h) Amount held for HarvestPlus Program

Amount held for HarvestPlus Program relates to funds received for the benefit of participating organizations in the HarvestPlus Program. In January 2012, the HarvestPlus Program activities became a component of the IFPRI led CRP “Agriculture for Nutrition and Health (A4NH)”. Prior to January 2013, the net balance of funds received and disbursed for the benefit of participating organizations in the HarvestPlus Program were captured under the Amount held for HarvestPlus Program in the statements of financial position.

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During 2012, IFPRI continued to disburse funds received for HarvestPlus under the prior funding mechanism and only reflected revenues and expenses for HarvestPlus Program activities undertaken directly by IFPRI in the statements of activities. Starting January 2013, IFPRI determined that all amounts held for the HarvestPlus Program were received under the A4NH CRP and, therefore, were under the control of IFPRI. Revenues are recognized by IFPRI for all expenditures by IFPRI and the participating organizations to the extent expenses have been incurred. All amounts received from funding agencies but not yet expended by IFPRI or other participating organizations are reported as Amount held for HarvestPlus Program on the statements of financial position. All amounts disbursed by IFPRI to participating organizations where the participating organization has not yet expended the funds are included in Advances, prepaids, and other assets on the statements of financial position (see note 4(b)).

i) Expenses

Costs are presented as research expenses, collaborator expenses and general and administration expenses. Research expenses include personnel, travel, supplies and services and depreciation. Collaborator expenses are distinguished between CGIAR collaboration and other partner collaborations.

j) Allocation of Expenses

Direct costs are charged specifically to the programs benefited. Benefit costs are allocated to the programs based upon the proportion of fringe benefit costs to total salaries. Research support and general and administration costs are collectively referred to as indirect costs.

The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, indirect costs have been allocated among the programs and supporting services benefited based on salaries and hours.

k) Use of Estimates

Preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

l) Accounts Receivable

Accounts receivables are carried at original invoice amount, less an estimate made for doubtful receivables based on a review of all outstanding amounts. Management determines the allowance for doubtful accounts by regularly evaluating individual account receivable balances for conditions that may impair collection. Receivables are written off when deemed uncollectible. Recoveries of receivables previously written off are recorded when received.

m) Income Taxes

IFPRI is generally exempt from federal income tax under Internal Revenue Code (the Code) Section 501(c)(3). In addition, IFPRI has been classified as an organization that is not a private foundation within the meaning of Section 170 (b) (1) (A) (vi) of the Code. Income that is not related to its exempt purposes, less applicable deductions, is subject to federal and state corporate income taxes.

IFPRI has adopted the standard on accounting for uncertainty in income taxes, which addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under this policy, IFPRI may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position would be sustained on examination by taxing authorities, based on the technical merits of the position.

Management evaluated IFPRI's tax positions and concluded that IFPRI has taken no uncertain tax positions that require recognition or disclosure in the financial statements. Generally, IFPRI is no longer subject to income tax examinations by the U.S. federal, state or local tax authorities for years before 2017.

n) Subsequent Events

IFPRI has evaluated subsequent events through April 9, 2021, which is the date the financial statements were available to be issued.

o) Recently Issued Accounting Guidance

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*, which changes the accounting for leases. While both lessees and lessors are affected by the new guidance, the effects on lessors is largely unchanged. Under the new guidance, lessees will be required to recognize the following for all long terms leases: (1) a lease liability, which is the lessee's obligation to make lease payments measured on a discounted basis and (2) a right-of-use asset, which represents the lessee's right to use (or control use of) a specified asset for the lease term. The standard will be effective for the IFPRI's fiscal year ending December 31, 2022. IFPRI is currently evaluating the impact of the adoption of this guidance on the financial statements.

In August 2018, the FASB issued ASU 2018-14, *Compensation—Retirement Benefits—Defined Benefit Plans—General (Subtopic 715-20)*. ASU 2018-14 modifies the disclosure requirements for employers that sponsor defined benefit pension or other postretirement plans by removing disclosures that no longer are considered cost beneficial, clarify the specific requirements of disclosures, and add disclosure requirements identified as relevant. ASU 2018-14 will be effective for fiscal years ending after December 15, 2021. Early adoption is permitted. IFPRI should apply the amendments in this ASU on a retrospective basis to all periods presented. IFPRI is currently evaluating the impact of the adoption of this guidance on the financial reports.

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3. Investments and Fair Value Measurements

Investments are comprised of the following at December 31, 2020 and 2019:

	<u>2020</u>	<u>2019</u>
U.S. government and agency obligations	\$ 10,802	\$ 20,057
Corporate obligations	16,694	15,512
Mutual and exchange traded funds - equity	8,477	9,132
Mutual and exchange traded funds - fixed income	<u>50,735</u>	<u>48,005</u>
Investments	86,708	92,706
Less current portion of investments	<u>(10,802)</u>	<u>(20,258)</u>
Investments, noncurrent	<u><u>\$ 75,906</u></u>	<u><u>\$ 72,448</u></u>

Financial income is comprised of the following for the years ended December 31, 2020 and 2019:

	<u>2020</u>	<u>2019</u>
Realized gains	\$ 4	\$ 77
Interest and dividends	<u>1,198</u>	<u>1,524</u>
Financial income	<u><u>\$ 1,202</u></u>	<u><u>\$ 1,601</u></u>

Interest, dividends and realized gains are included in financial income on the statements of activities. Financial expenses on the statement of activities includes investment fees and foreign exchange losses.

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The table below presents the balances of assets measured at fair value on a recurring basis by level within the hierarchy as defined in ASC 820 (see Note 2(f)) as of December 31, 2020 and 2019:

	<u>2020</u>	<u>Level 1</u>	<u>Level 2</u>
U.S. Government and agency obligations	\$ 10,802	\$ -	\$ 10,802
Corporate obligations	16,694	-	16,694
Mutual and exchange traded funds - equity	8,477	8,477	-
Mutual and exchange traded funds - fixed income	50,735	50,735	-
	<u>\$ 86,708</u>	<u>\$ 59,212</u>	<u>\$ 27,496</u>
	<u>2019</u>	<u>Level 1</u>	<u>Level 2</u>
U.S. Government and agency obligations	\$ 20,057	\$ -	\$ 20,057
Corporate obligations	15,512	-	15,512
Mutual and exchange traded funds - equity	9,132	9,132	-
Mutual and exchange traded funds - fixed income	48,005	48,005	-
	<u>\$ 92,706</u>	<u>\$ 57,137</u>	<u>\$ 35,569</u>

IFPRI's U.S. government and agency obligations and corporate obligations are priced based on their stated interest rates and quality ratings. The interest and quality ratings are observable at commonly quoted intervals for the full term of the instruments and are, therefore, considered Level 2 items.

The fair value of IFPRI's mutual and exchange traded fund investments is based on quoted market prices and is considered Level 1 in the fair value hierarchy.

4. Accounts Receivable, Net and Advances, Prepaids and Other Assets, Net

a) Accounts receivable, net consist of the following at December 31, 2020 and 2019:

	<u>2020</u>	<u>2019</u>
Unrestricted	\$ -	\$ 50
Restricted projects	17,485	25,899
	17,485	25,949
Less allowance for doubtful accounts	(1,332)	(1,692)
Accounts receivable, net	<u>\$ 16,153</u>	<u>\$ 24,257</u>

Billed accounts receivable and unbilled accounts receivable on restricted projects totaled \$5,474 and \$12,011 at December 31, 2020, respectively, compared to \$8,236 and \$17,663 at December 31, 2019, respectively.

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The current disclosure distinguishing between unrestricted and restricted projects is an internal management accounting presentation and is consistent with CGIAR financial guidelines, and is not intended to present receivables by net asset classification as defined by the Codification. See Note 2(c) for further discussion of these terms.

b) Advances, prepaids and other assets, net consist of the following at December 31, 2020 and 2019:

	<u>2020</u>	<u>2019</u>
Advance to HarvestPlus partners	\$ 2,862	\$ 1,656
Advance to CGIAR CRP partners	1,918	1,677
Other advances, prepaids and deposits	<u>4,770</u>	<u>3,759</u>
	9,550	7,092
Less allowance for doubtful accounts	<u>(350)</u>	<u>(244)</u>
Advances, prepaids and deposits, net	<u><u>\$ 9,200</u></u>	<u><u>\$ 6,848</u></u>

Advances, prepaids and other assets are primarily comprised of funding advanced to research partners that will be liquidated and recorded as revenue and expenses upon submission of expenditure reports by partners. Employee and miscellaneous receivables are also included.

5. Property and Equipment

a) Property and equipment, net

Property and equipment, net consist of the following at December 31, 2020 and 2019:

	<u>2019</u>	<u>Additions</u>	<u>Disposals</u>	<u>2020</u>
Acquisition cost:				
Furnishing, computer and equipment	\$ 4,669	\$ 224	\$ -	\$ 4,893
Leasehold improvements	8,323	-	-	8,323
Vehicles	518	40	-	558
Software	<u>953</u>	<u>25</u>	<u>-</u>	<u>978</u>
Total	<u>14,463</u>	<u>289</u>	<u>-</u>	<u>14,752</u>
Accumulated depreciation:	<u>6,373</u>	<u>1,418</u>	<u>-</u>	<u>7,791</u>
Net book value	<u><u>\$ 8,090</u></u>	<u><u>\$ (1,129)</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 6,961</u></u>

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	<u>2018</u>	<u>Additions</u>	<u>Disposals</u>	<u>2019</u>
Acquisition cost:				
Furnishing, computer and equipment	\$ 4,362	\$ 307	\$ -	\$ 4,669
Leasehold improvements	8,203	120	-	8,323
Vehicles	518	-	-	518
Software	953	-	-	953
	<u>14,036</u>	<u>427</u>	<u>-</u>	<u>14,463</u>
Accumulated depreciation:	<u>4,829</u>	<u>1,544</u>	<u>-</u>	<u>6,373</u>
Net book value	<u>\$ 9,207</u>	<u>\$ (1,117)</u>	<u>\$ -</u>	<u>\$ 8,090</u>

b) Leasehold improvements

IFPRI's lease agreement for a new headquarters office, effective May 2017, includes a \$10,703 allowance for renovation cost. Landlord-financed costs are included in property and equipment, with a corresponding entry to deferred rent. Since the amounts arise from the overall lease transaction and there is no net impact on cash and expenses, the net book value of landlord-financed assets is deducted in arriving at the adjusted net book value.

The 2020 net investment in properties and equipment is computed as follows:

Total net book value of property and equipment at December 31, 2020 (Note 5)	\$ 6,961
Less landlord-financed assets:	
Cost of assets	9,780
Accumulated amortization at December 31, 2020	(3,268)
Total net book value of landlord financed	<u>6,512</u>
Net investment in property and equipment at December 31, 2020	<u>\$ 449</u>

The 2019 balance is computed as follows:

Total net book value of property and equipment at December 31, 2019 (Note 5)	\$ 8,090
Less landlord-financed assets:	
Cost of assets	9,780
Accumulated amortization at December 31, 2019	(2,235)
Total net book value of landlord financed	<u>7,545</u>
Net investment in property and equipment at December 31, 2019	<u>\$ 545</u>

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6. Leases

IFPRI leases office space at its headquarters. The current headquarters lease ends in 2029. In addition, IFPRI has other office lease arrangements at several international locations.

Future minimum lease payments for office and certain office equipment leases are as follows:

2021	\$ 6,536
2022	6,430
2023	6,304
2024	6,419
2025	6,580
Thereafter	<u>22,978</u>
	<u>\$ 55,247</u>

Total operating lease expense for the years ended December 31, 2020 and 2019, amounted to approximately \$6,208 and \$6,251 respectively.

7. Retirement Plan

IFPRI maintains a defined contribution retirement plan for all full-time employees, under which IFPRI contributes 15% of an employee's base compensation. Contributions for U.S. employees and resident aliens are made to the Teachers Insurance and Annuity Association and the College Retirement Equities Fund. Contributions for the nonresident staff are made to the International Agricultural Research Centers Retirement Plan. Total contributions were \$5,508 and \$5,506 for the years ended December 31, 2020 and 2019, respectively. All plan participants are immediately vested in their contributions.

8. Postretirement Benefits

IFPRI provides health care and life insurance benefits to certain retired employees and their dependents. Employees become eligible for benefits after meeting certain age and service requirements. The plan is contributory with retiree contributions adjusted annually and contains other cost-sharing features, such as deductibles and coinsurance.

The postretirement benefit plan's funded status recognized in the financial statements at December 31, 2020 and 2019:

	<u>2020</u>	<u>2019</u>
Components of net periodic benefit cost:		
Service cost	\$ 485	\$ 563
Interest cost	201	251
Amortization of unrecognized net gain	(385)	(352)
Net periodic cost	<u>\$ 301</u>	<u>\$ 462</u>

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The postretirement benefit plan's funded status recognized in the financial statements at December 31, 2020 and 2019:

	<u>2020</u>	<u>2019</u>
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 5,966	\$ 5,743
Service cost	485	563
Interest cost	201	251
Participant Contribution	77	64
Actuarial gain	(657)	(529)
Benefits paid	(154)	(126)
Benefit obligation at year-end	<u>5,918</u>	<u>5,966</u>
Funded Status	<u>5,918</u>	<u>5,966</u>
Accrued benefit cost	<u>\$ 5,918</u>	<u>\$ 5,966</u>

The net gain that has not been recognized as a component of net periodic postretirement benefit cost as of December 31, 2020 and 2019:

	<u>2020</u>	<u>2019</u>
Unrecognized gain	<u>\$ 3,181</u>	<u>\$ 2,910</u>

The net gain that is amortized into net periodic benefit cost over the next fiscal year:

	<u>2021</u>	<u>2020</u>
Amortization of gain during the year		
Unrecognized net gain	<u>\$ 458</u>	<u>\$ 386</u>

The accumulated postretirement benefits obligation was determined using a discount rate of 2.70% and 3.40% at December 31, 2020 and 2019, respectively. For the years ended December 31, 2020 and 2019, the health care cost trend rate was 6.25% and 6.50% respectively, grading down by 0.25% each year until 5.00% is reached for 2026 and thereafter.

In October 2020, the Society of Actuaries released new data regarding observed mortality rate improvements. Fiscal year 2020 mortality gain reflects the changes in mortality improvement projection assumptions. The mortality improvement projection assumption was updated from Scale MP-2019 to Scale MP-2020, applied on a generational basis beginning with the Pri-2012 mortality tables' base year of 2012.

IFPRI's policy is to fund the aforementioned benefits as claims and premiums are paid.

The health care trend rate assumption has a significant effect on the amounts reported. Increasing the assumed health care cost trend rate by one percentage point would increase the accumulated postretirement benefits obligation by \$896 as of December 31, 2020 and would increase the aggregate of the service and interest cost components of the net periodic postretirement benefits expense by \$143 for the year ended December 31, 2020. Decreasing the assumed health care cost trend rate by one percentage point would decrease the accumulated postretirement benefits obligation by \$737 as of December 31, 2020 and would decrease the aggregate of the service and interest cost components of the net periodic postretirement benefits expense by \$113 for the year ended December 31, 2020.

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Employer contributions expected to be made for the next fiscal year are \$118. Postretirement benefits expected to be paid for each of the next five years, and the aggregate for the succeeding five years, are as follows:

2021	\$ 118
2022	147
2023	179
2024	208
2025	229
2026 – 2030	1,438

9. Liquidity and Availability

IFPRI regularly monitors liquidity required to meet its annual operating needs and other contractual commitments while also striving to maximize the return on investment of its funds not required for annual operations. Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the balance sheet date, comprise the following:

	2020	2019
Cash and cash equivalents	\$ 28,852	\$ 12,653
Accounts receivable	16,153	24,257
Investments	86,708	92,706
	<u>131,713</u>	<u>129,616</u>
Less:		
Advance payment of CGIAR grant funds	(11,061)	(11,067)
Unexpended project funds	(44,719)	(49,585)
Amount held for HarvestPlus program	(30,506)	(18,099)
	<u>\$ 45,427</u>	<u>\$ 50,865</u>

As part of IFPRI's liquidity management, operating investments have been structured to be available as general expenditures, liabilities, and other obligations come due.

10. Contingency

A substantial portion of revenue is subject to audit by grantors. These audits may result in a liability payable to the grantor. The amount, if any, of expenditures, which may be potentially disallowed, cannot be determined at this time, although management expects such amounts to be immaterial to the statements of financial position, activities and cash flows.

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11. Conditional Grants

Conditional grants are recognized as earned in the year in which IFPRI incurs qualified expenses which also meet the conditions. Conditional grant funds received in excess of costs incurred are recorded as deferred revenue until earned. Grant costs incurred in excess of funds received are recorded as accounts receivable. As of December 31, 2020, the following are conditional grants by funder:

Funder	Total Conditional Grant	Amount Earned Through 2020	Amount of Conditional Grant Left to Earn
Cash grants from U.S. Government	\$ 96,594	\$ 64,490	\$ 32,104
Cash grants from Other Donors	784,005	621,528	162,477
	<u>\$ 880,599</u>	<u>\$ 686,018</u>	<u>\$ 194,581</u>

IFPRI has also awarded conditional grants to subrecipients related to the performance of these projects. The outstanding commitment on these subrecipient agreements was \$10,450 as of December 31, 2020.

12. COVID-19

Subsequent to the coronavirus outbreak in 2020 in North America, there has been substantial volatility in financial markets and the economy. The coronavirus and actions to mitigate it have had and are expected to continue to have an adverse impact on the economies and financial markets, including the geographical areas in which IFPRI operates.

While it is unknown how long these conditions will last and what the complete financial effect will be to IFPRI, to date, IFPRI has not experienced any significant disruptions to its business, loss of customers or decrease in revenues. However, it could have a negative impact to operations, the extent to which will depend on future developments, which are highly uncertain and cannot be predicted, and as such cannot be determined.

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Schedule of Expenditures of Federal Awards Year Ended December 31, 2020 (In U.S. Dollar Thousands)

Federal grantor/program title	IFPRI Project Number	Assistance Listing Number	Grant Number	Begin-Date	End-Date	Passed through to Subrecipients	Total Expenditures
Major Research and Development Federal Award Program							
Food Policy Research Program							
United States Agency for International Development:							
Comprehensive Africa Agriculture Development Programme	699012	98.UNK	AID-BFS-IO 17-00001	03/27/17	12/31/21	\$ 446	\$ 3,482
Impact Evaluation of Feed the Future Programs in Ethiopia	602086	98.UNK	AID-663-IO-13-00001	01/04/13	11/30/20	-	255
Feed the Future Impact Evaluation	601061	98.UNK	AID-BFS-IO-14-000	11/07/13	09/30/21	-	381
Evaluating Impact and Building Capacity: An Egypt Strategy Support Program	602114	98.UNK	AID-263-IO-I 5-00001	07/01/15	03/30/21	-	1,043
Feed The Future Uganda Biosafety Activity	600251	98.UNK	7206-1719-IO-00001	03/06/19	03/06/23	50	212
Impact Evaluation - Endline Data Collection and Analysis of the Feed The Future Business Literacy Program	603145	98.UNK	7203-6719-IO-00001	03/13/19	03/12/20	-	25
Passthrough Funds Received from Mercy Corps							
South Kivu Food Security Program	606006	98.UNK	IFPRI FSP 32953S002	11/01/16	09/30/20	4	4
Passthrough Funds Received from Michigan State University							
Feed the Future Nigeria Agricultural Policy Project (NAPP)	602115	98.UNK	RC105214	07/01/15	12/31/20	-	1,345
Passthrough Funds Received from University of Florida							
IMPROV EVIDENCE ETHIOPIA	602140	98.UNK	UFDSPO0011426	10/17/16	09/30/20	53	72
Passthrough Funds Received from World Vision							
DFAP ETHIOPIA	601103	98.UNK	AID-FFP-A-16-00008	10/01/16	07/31/21	-	650
Passthrough Funds Received from Digital Green							
Feed the Future Developing Local Extension Capacity	600167	98.UNK	DG-CNTR-2016-17-42	09/15/16	03/31/21	-	294
USAID Foreign Assistance for Programs Overseas							
Passthrough Funds Received from Tufts University							
Global Hunger and Food Security Research Strategy	600119	98.001	06-S131627	08/12/13	09/30/21	-	351
Passthrough Funds Received from Michigan State University							
Feed the Future Innovation Lab for Food Security Policy Research, Capacity and Influence	602207	98.001	7200-AA19-LE-00001	05/15/19	05/14/24	-	386
Venezuela Pathways to Recovery Support (VPR)	603174	98.001	RC110170	10/15/19	12/31/20	-	158
Passthrough Funds Received from University of Florida							
Feed the Future Innovation Lab for Livestock Systems	602196	98.001	AID-OAA-L-15-00003	04/01/19	12/31/20	-	58
Passthrough Funds Received from John Snow, Inc.							
Studying Animal Food Markets in Rural Areas (SAFIRA) Project	602182	98.001	7200AA18CA00045-03	09/30/18	02/28/21	-	43
Passthrough Funds Received from Cornell University							
Innovations in Feed the Future Monitoring and Evaluation	603159	98.001	7200AA18CA00014	09/30/18	08/18/21	-	78
Food for Peace Development Assistance Program (DAP)							
Passthrough Funds Received from Cooperative for Assistance and Relief Everywhere, Inc.							
TITUKULANE Malawi DFSA	619024	98.007	72DFFPI 9CA00004	10/01/19	07/31/24	-	205
Total United States Agency for International Development						553	9,042
Millennium Challenge Corporation							
Support to MCC in Program Due Diligence, Development and Implementation and							
Providing Statistical Capacity and Survey Support and Gender and Social Analysis	614018	85.UNK	MCC-17-GRA-0004	09/30/17	09/29/20	-	13
Advisory Services – Program Management for Development and Implementation within the Agricultural Sector	603140	85.UNK	95332418T0015	08/16/19	04/30/22	-	351
MCC Foreign Assistance for Overseas Programs							
To provide support to MCC in program due diligence, development and implementation by							
providing statistical capacity and survey support and gender and social analysis	614026	85.002	95332419T0011	08/16/19	08/15/24	-	314
Total Millennium Challenge Corporation						-	678

(Continued)

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Schedule of Expenditures of Federal Awards (Continued) Year Ended December 31, 2020 (In U.S. Dollar Thousands)

Federal grantor/program title	IFPRI Project Number	Assistance Listing Number	Grant Number	Begin-Date	End-Date	Passed through to Subrecipients	Total Expenditures
<i>United States Department of Agriculture:</i>							
<i> Passthrough Funds Received from University of Florida</i>							
Climate Adaptation and Mitigation in Fruit and Vegetable Supply Chains	600214	10.UNK	UFDSP00011816	07/01/17	06/30/21	\$ -	\$ 38
<i> Passthrough Funds Received from Texas State University</i>							
Global AgLeader: Development of Leadership and Global Competency to Enhance Recruitment of Minority Students in Agriculture	600259	10.UNK	2018-700001-27829	02/26/19	04/14/21	-	1
<i> Agricultural Research Basic and Applied Research</i>							
Exploring the Impacts of Changing Diets on Agriculture, Natural Resources, and Human Well-Being	600240	10.001	58-8040-8-017	09/01/18	08/31/21	-	2
<i> Technical Agricultural Assistance</i>							
Advocacy of Sci-Based DM in Ag Biotech	600187	10.960	TA-JV-16-047	10/01/16	09/30/21	-	11
Total United States Department of Agriculture						-	52
<i>National Science Foundation</i>							
<i> Integrative Activities</i>							
<i> Passthrough Funds Received from University of Connecticut</i>							
Taming Water in Ethiopia: An Interdisciplinary Approach to Improve Human Security in a Water-Dependent Emerging Region	600169	47.083	117151	04/01/16	03/31/21	-	25
Total National Science Foundation						-	25
<i>NASA</i>							
<i> Science</i>							
<i> Passthrough Funds Received from George Mason University</i>							
LCLUC IN AG GANGES BASIN	600210	43.001	E2041741	03/08/17	09/07/20	-	96
<i> Passthrough Funds Received from University of Maryland</i>							
NASA Food Security and Agriculture Consortium (FSAC)	600220	43.001	54550-Z6059202	11/01/17	10/31/20	-	76
Total NASA						-	172
Total research and development program and total expenditures of federal awards						\$ 553	\$ 9,969

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Schedule of Indirect Costs Year Ended December 31, 2020 (In U.S. Dollar Thousands)

Type of Expenses	Total	Direct Project Costs	Administrative Costs of Overall Management	Subcontractor Handling Costs	Subcontractors and Subrecipients	CGIAR Pass-thru Collaboration	Other Unallowable Indirect Costs
Salaries and wages	\$ 35,075	\$ 29,856	\$ 5,161	\$ 58		\$ -	\$ -
Employee benefits	17,930	14,986	2,910	34		-	-
Professional services	1,319	823	496	-		-	-
Accounting fees	267	51	216	-		-	-
Legal fees	177	30	147	-		-	-
Office expenses	137	129	8	-		-	-
Information technology	858	790	68	-		-	-
Occupancy	6,225	4,584	1,641	-		-	-
Travel	816	800	16	-		-	-
Conferences, conventions, meetings	523	415	108	-		-	-
Insurance	231	10	221	-		-	-
Training and development	65	30	35	-		-	-
Depreciation	1,417	1,042	375	-		-	-
Bad debt expense	980	-	-	-		-	980
CGIAR Pass-thru collaboration	11,767	-	-	-		11,767	-
Direct subcontractors and Subgrantees	20,874	-			20,874	-	-
Other collaborators & subcontractors	12,728	12,552	176	-		-	-
CSP	1,511	-	1,087	424		-	-
Printing & publication	633	585	48	-		-	-
Equipment Rental & maintenance	1,091	783	308	-		-	-
All other expenses	1,499	868	487	6		-	138
Total expenses	<u>\$ 116,123</u>	<u>\$ 68,334</u>	<u>\$ 13,508</u>	<u>\$ 522</u>	<u>\$ 20,874</u>	<u>\$ 11,767</u>	<u>\$ 1,118</u>

Allocation rates

	G&A			Sub Handling	
	Overall	Exclusions	Final Rate	Final Rate	
Direct Project Costs	\$ 68,334	\$ 57	\$ 68,391	\$ 20,874	
Subcontractor Handling Costs	522		522		
Total Base	68,856	57	68,913	20,874	
Pool Costs	13,508	(57)	13,451	\$ 522	
Allocation rate	<u>19.62%</u>		<u>19.52%</u>	<u>2.50%</u>	

International Food Policy Research Institute

Notes to Schedules of Expenditures of Federal Awards and Indirect Costs Year Ended December 31, 2020 (In U.S. dollar thousands)

Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of International Food Policy Research Institute (IFPRI) under programs of the federal government for the year ended December 31, 2020. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administration Requirements, Cost Principles and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a select portion of the operations of IFPRI, it is not intended to and does not present the financial position, changes in net assets or cash flows of IFPRI.

The schedule of indirect costs presents the actual indirect cost rates and the detail of expenses included in the calculation of the indirect cost rates.

Note 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in Uniform Guidance wherein certain types of expenses are not allowable or are limited as to reimbursement. Moreover, expenses include a portion of costs associated with general activities (indirect costs), which are allocated to federal awards under negotiated formulas referred to as indirect costs rates. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

Note 3. Indirect Cost Rate

Grants and contracts allow for a provisional general and administrative rate to be used in applying for advance draw-downs of federal funds and billings to federal agencies during the year. The provisional general and administrative rate and subcontractor administration rate for the year ended December 31, 2020, was 17.20% and 2.50%, respectively. IFPRI has a Negotiated Indirect Cost Rate Agreement (NICRA) and did not elect the 10% de minimis indirect cost rate.

General and administrative expenses are allocated to grants during the year and are included in the basic financial statements and accompanying schedules at year-end, based on the actual rate in addition to direct costs less certain specific exclusions based on grant terms and provisions. The actual general and administrative rate and subcontractor administration rate for the year ended December 31, 2020, was 19.52% and 2.50%, respectively.

The provisional rates are subject to adjustment, based on final rates and as agreed upon by the federal oversight agency.

**Report on Internal Control Over Financial Reporting and on Compliance
and Other Matters Based on an Audit of Financial Statements Performed
in Accordance with *Government Auditing Standards***

Independent Auditor's Report

Audit & Risk Committee of the Board of Trustees
International Food Policy Research Institute

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of International Food Policy Research Institute (IFPRI), which comprise the statement of financial position as of December 31, 2020, the related statements of activities, functional expenses, changes in net assets and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated April 9, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered IFPRI's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of IFPRI's internal control. Accordingly, we do not express an opinion on the effectiveness of IFPRI's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether IFPRI's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

RSM VS LLP

Washington, D.C.
April 9, 2021

**Report on Compliance For Each Major Federal Program;
Report on Internal Control Over Compliance; And Report on Schedule Of Expenditures
Of Federal Awards Required By the Uniform Guidance**

Independent Auditor's Report

Audit & Risk Committee of the Board of Trustees
International Food Policy Research Institute

Report on Compliance for Each Major Federal Program

We have audited International Food Policy Research Institute's (IFPRI) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of IFPRI's major federal programs for the year ended December 31, 2020. IFPRI's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of IFPRI's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about IFPRI's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of IFPRI's compliance.

Opinion on Each Major Federal Program

In our opinion, IFPRI complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2020.

Report on Internal Control Over Compliance

Management of IFPRI is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered IFPRI's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of IFPRI's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance and Schedule of Indirect Costs

We have audited the financial statements of IFPRI as of and for the year ended December 31, 2020, and have issued our report thereon dated April 9, 2021, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the financial statements. The accompanying schedule of indirect costs are also presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditure of federal awards is fairly stated in all material respects in relation to the financial statements as a whole.

RSM VS LLP

Washington, D.C.
April 9, 2021

International Food Policy Research Institute

**Schedule of Findings and Questioned Costs
Year Ended December 31, 2020**

Section I. Summary of Auditor's Results

Financial Statements

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with U.S. GAAP:

Unmodified

Internal control over financial reporting:

- | | | | |
|---|------------|----------|---------------|
| ▪ Material weakness(es) identified? | <u>Yes</u> | <u>X</u> | No |
| ▪ Significant deficiency(ies) identified? | <u>Yes</u> | <u>X</u> | None Reported |

Noncompliance material to financial statements noted?

Yes X No

Federal Awards

Internal control over major programs:

- | | | | |
|---|------------|----------|---------------|
| ▪ Material weakness(es) identified? | <u>Yes</u> | <u>X</u> | No |
| ▪ Significant deficiency(ies) identified? | <u>Yes</u> | <u>X</u> | None Reported |

Type of auditor's report issued on compliance for major programs:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?

Yes X No

Identification of major programs:

CFDA Number(s) or Other Identifying Number

Name of Federal Program or Cluster

Various

Research and Development Cluster

Dollar threshold used to distinguish between Type A and Type B programs:

\$750,000

Auditee qualified as low-risk auditee?

X Yes No

Section II. Financial Statement Findings

None Reported.

Section III. Findings and Questioned Costs for Federal Awards

None Reported.

International Food Policy Research Institute

**Summary Schedule of Prior Audit Findings
Year Ended December 31, 2020**

There were no findings reporting for the year ended December 31, 2019.