



CGIAR

BETTER DIETS
AND NUTRITION

Plan of results and budget 2025

CGIAR Science Program on Better Diets and Nutrition



A young consumer makes a purchase from a fruit and vegetable cart in Varanasi, India. With consumers as the entry point, the Better Diets and Nutrition program tackles five constraints to sustainable healthy diets — accessibility, affordability, availability, desirability, and agency.

Credit: Gert-Jan Stads /International Food Policy Research Institute from Flickr.



A Bangladeshi family eats lunch together at home in Khulna, Bangladesh. Part of their lunch includes mola, a small indigenous fish. Research conducted by the Better Diets and Nutrition program focuses on increasing intake of perishable nutrient-rich foods, like aquatic foods, while reducing food loss and waste, improving affordability, minimizing environmental harm, and supporting livelihoods.

Credit: Yousuf Tushar/
WorldFish from Flickr.

Purpose of the PORB

As part of CGIAR's adaptive management approach, the 2025 planning process was conducted in two phases: i) Planning Phase – This included the development of the Preliminary Work Plans and Budget, through which Program and Accelerator teams defined how their projects would be managed, including objectives, timelines, responsibilities, and required resources. ii) Re-planning Phase – This allowed for updates to the initial plans, incorporating adjustments to reflect the updates made during the re-planning window from 24 March to 23rd June 2025, ensuring alignment with the approved 2025 budget envelopes, Centre allocations, and revised priorities.

This document presents the 2025 Plan of Results and Budget (PORB) for the Better Diets and Nutrition Program. It provides aggregated costing information for planned High-Level Outputs (HLOs) by Area of Work (AoW), along with Cross-Cutting and Management components. It also outlines the implementation timelines for both HLOs and Outcomes, as articulated in the updated Theory of Change (ToC). Additionally, the PORB highlights the intervention geographies, key partners, and mapped Centres W3/Bilateral projects.

Contents

Summary	4
W3 Mapping	10
W3/Bilateral project mapping to Better Diets and Nutrition	11
Cross-Program collaboration	17
Contracted partners (CRAs, sub-grant agreement, LoI, MoU)	23
Targeted geographies	24
System Organization and center allocations	30
System Organization: Better Diets and Nutrition	31
Better Diets and Nutrition: Bioversity International	32
Better Diets and Nutrition: International Center for Tropical Agriculture	35
Better Diets and Nutrition: International Maize and Wheat Improvement Center	38
Better Diets and Nutrition: International Potato Center	39
Better Diets and Nutrition: International Center for Agricultural Research in the Dry Areas	41
Better Diets and Nutrition: International Food Policy Research Institute	43
Better Diets and Nutrition: International Institute of Tropical Agriculture	47
Better Diets and Nutrition: International Livestock Research Institute	49
Better Diets and Nutrition: International Rice Research Institute	51
Better Diets and Nutrition: International Water Management Institute	53
Better Diets and Nutrition: International Center for Living Aquatic Resources Management	54

Summary

Total Program						Implementation timelines (2025)	Centers + SO Allocation	W3/Bilateral project mapping to P/ As			
						2025 (Approved Budget)	W3/Bilateral budget				
Area of Work 0: Crosscutting and Management						X	X	X	X	1,680,190.22	18,704,214.08
Area of Work 1: Consumers and Food Environments						X	X	X	X	5,152,005.77	
Area of Work 2: Market Systems						X	X	X	X	2,075,629.12	
Area of Work 3: End-to-end Solutions						X	X	X	X	5,099,329.81	
Area of Work 4: Biofortified and Health-enhancing Staples							X	X	X	226,660.96	
Area of Work 6: Transformative Leadership						X	X	X	X	378,539.33	
Area of Work 11: Inception Cross-Cutting and Management						X	X			479,110.00	
Total Program budget										15,091,465.20	18,704,214.08

Area of Work 0: Crosscutting and Management	2025				2025 (Approved Budget)
	Q1	Q2	Q3	Q4	
PMU officer (Amount that inception funding is insufficient to cover at 100% FTE (Jan-Jun) for the Program Manager)	X	X			1,680,190.22
PMU officer (Amount that inception funding is insufficient to cover at 50% FTE (Jan-Jun) for the MELIA Focal Point)	X	X			
PMU officer (Amount that inception funding is insufficient to cover at 50% FTE (Jan-Jun) for the Communication Focal Point)	X	X			
PMU officer (Amount that inception funding is insufficient to cover at 40% FTE (Apr-Jun) for the Finance Focal Point)		X			
Lead, AoW1 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW1 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			
Lead, AoW2 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW2 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			

Area of Work 0: Crosscutting and Management				2025				2025 (Approved Budget)
				Q1	Q2	Q3	Q4	
Lead, AoW3 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)				X	X			1,680,190.22
Co-Lead, AoW3 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)				X	X			
Co-Lead, AoW3 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)				X	X			
Lead, AoW4 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)				X	X			
Co-Lead, AoW4 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)				X	X			
Lead, AoW5 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)				X	X			
Co-Lead AoW5 & AoW6 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)				X	X			
Inception operation costs, Amount that inception funding is insufficient to cover (Jan-Jun) for an inception meeting in Ethiopia for 24 persons (Interim D/DD, 11 AoW (co)leads, Center delegates, relevant researchers)				X	X			
Travel (Travel to focal countries (at least 4) by Director, travel to international meetings (at least 2); travel to planning meeting in focal countries (at least 4) by Program Manager (10 trips*3500=35,000)				X	X	X	X	
MELIA preparatory activities (Broader stakeholder engagement and consultative meetings to inform the development of the detailed MELIA plans following the review of the TOC during Q2)						X	X	
Program Director (Jul-Dec),						X	X	
PMU officer for the Program Manager (Jul-Dec)						X	X	
PMU officer for the MELIA Focal Point (Jul-Dec)						X	X	
PMU officer for the Communication Focal Point (Jul-Dec)						X	X	
PMU officer for the Finance Focal Point (Jul-Dec)						X	X	
Lead, AoW1 (Jul-Dec)						X	X	
Co-Lead, AoW1 (Jul-Dec)						X	X	
Co-Lead, AoW1 (Jul-Dec)						X	X	
Lead, AoW2 (Jul-Dec)						X	X	
Co-Lead, AoW2 (Jul-Dec)						X	X	
Lead, AoW3 (Jul-Dec)						X	X	
Co-Lead, AoW3 (Jul-Dec)						X	X	
Lead, AoW4 (Jul-Dec)						X	X	
Co-Lead, AoW4 (Jul-Dec)						X	X	

Area of Work 0: Crosscutting and Management					2025
					2025 (Approved Budget)
	Q1	Q2	Q3	Q4	
Lead, AoW6 (Jul-Dec)			X	X	1,680,190.22
Co-Lead AoW6 (Jul-Dec)			X	X	
Total Cross-cutting and Management budget					1,680,190.22

Area of Work 1: Consumers and Food Environments					2025
					2025 (Approved Budget)
High-Level Outputs	Q1	Q2	Q3	Q4	
Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	5,152,005.77
Suite of solutions focused on vendors that promote employment opportunities and the sale of sustainable nutritious foods co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	
Policy options and engagement that support effective management of national action plans and other policy processes, for food systems transformation in support of sustainable healthy diets	X	X	X	X	
Total AoW 1 budget					5,152,005.77

Area of Work 2: Market Systems					2025
					2025 (Approved Budget)
High-Level Outputs	Q1	Q2	Q3	Q4	
Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement	X	X	X	X	2,075,629.12
Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods	X	X	X	X	
Policy options and engagement that support domestic food and trade policies that promote sustainable healthy diets, and in particular, limit the growing supply and consumption of ultra-processed foods	X	X	X	X	
Total AoW 2 budget					2,075,629.12

Area of Work 3: End-to-end Solutions					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	5,099,329.81
Suite of end-to-end solutions for aquatic food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	
Suite of end-to-end solutions for terrestrial animal-source food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	
Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets	X	X	X	X	
Total AoW 3 budget					5,099,329.81

Area of Work 4: Biofortified and Health-enhancing Staples					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	226,660.96
Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	
Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets		X	X	X	
Framework for embedding nutrition into breeding pipelines and processes.		X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets		X	X	X	
Total AoW 4 budget					226,660.96

Area of Work 6: Transformative Leadership					2025
High-Level Outputs					2025 (Approved Budget)
Synthesized knowledge products across AoWs and disseminated		X	X	X	378,539.33
Regional food systems transformation coordination mechanisms disseminated	X	X	X		
Targeted capacity-sharing events addressing evidence to policy actions and strategic engagement to influence food systems thinking to promote positive transformative change among different stakeholders including CoPs.		X	X	X	
Task force that guides the CGIAR Portfolio along pathways that lead to credible impacts on nutrition, health, and food security		X	X	X	
Total AoW 6 budget					378,539.33

Area of Work 11: Inception Cross-Cutting and Management					2025
					2025 (Approved Budget)
Interim Program Director (at 50% FTE, 5 Jan-Jun)	X	X			479,110.00
Interim Program Co- Director (at 50% FTE, Jan-Jun)	X	X			
Interim Program Co-Director (at 50% FTE, Jan-Jun)	X	X			
PMU Officer Transition Coordination Lead (at 100% FTE, Jan-Jun)	X	X			
PMU Officer Transition MELIA Focal Point (at 50% FTE, Jan-Jun)	X	X			
PMU Officer Transition Communication Focal Point (at 50% FTE, Jan-Jun)	X	X			
PMU Officer Transition Finance Focal Point (at 40% FTE, Apr-Jun)		X			
Lead, AoW1 (50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW1 & AoW6 (at 50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW1 (at 50% FTE, Jan-Jun)	X	X			
Lead, AoW2 (at 50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW2 (at 50% FTE, Jan-Jun)	X	X			
Lead, AoW3 (at 50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW3 (at 50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW3 (at 50% FTE, Jan-Jun)	X	X			
Lead, AoW4 (at 50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW4 (at 50% FTE, Jan-Jun)	X	X			
Lead, AoW5 (at 50% FTE, Jan-Jun)	X	X			
Co-Lead AoW5 & AoW6 (at 50% FTE, Jan-Jun)	X	X			
Lead, AoW6 (at 50% FTE, Jan-Jun)	X	X			
Total AoW 11budget					479,110.00



Scene from the municipal market in Tucuru, Guatemala. Using several different strategies tailored to different contexts, the Better Diets and Nutrition program aims to improve market systems for sustainable nutritious foods that are part of a sustainable healthy diet food basket. Credit: UN Women/Ryan Brown from Flickr.

W3 Mapping



W3 Mapping

W3/Bilateral project mapping to Better Diets and Nutrition

W3/Bilateral project mapping to P/As				Total AoW Proposed W3/Bilateral budget (Jan- Dec 2025), USD
W3/Bilateral project name	Center	Area of Work Title and Number	High level output or Outcome (If Available)	
Advancing Availability of Biofortified Foods for Institutional Markets	IFPRI	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$1,055,814
			Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets	
Asia–Africa BlueTech Superhighway (AABS)	WorldFish	End-to-End Solutions (AOW03)	Suite of end-to-end solutions for aquatic food producers, traders, processors, and vendors/ retailers that promote food quality and safety, reduce food loss, and increase profits co- developed, tested, and scaled	\$824,739
Bihar and Odisha Nutrition Initiative (BONI)	IFPRI	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$316,354
			Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	
			2030-OC: Consumers utilize biofortified and health-enhancing crops and processed products derived from them in their diets	
Bihar Centre Of Excellence For Millets Value Chain (BCoEMVC)	ICRISAT	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$413,388
			Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	

W3/Bilateral project mapping to P/As

				Total AoW Proposed W3/Bilateral budget (Jan- Dec 2025), USD
W3/Bilateral project name	Center	Area of Work Title and Number	High level output or Outcome (If Available)	
Cassava Source-Sink	IITA	Biofortified and Health-Enhancing Staples (AOW04)	Framework for embedding nutrition into breeding pipelines and processes.	\$56,972
CGIAR Genetic Innovations Public-Private Partnership Platform	IITA	Biofortified and Health-Enhancing Staples (AOW04)	Framework for embedding nutrition into breeding pipelines and processes.	\$120,174
Chicken, Fish and Pigs Feed and Organic Fertilizer Value Chain Development Using BSF-Based Urban Biowaste Processing in Ghana, Mali, Niger and the Democratic Republic of Congo	IITA	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement.	\$470,249
Enhancing Crop Productivity and Climate Resilience for Food and Nutrition Security in Mali (EU-APSAN-Mali)	ICRISAT	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$406,800
			2030-OC: Consumers utilize biofortified and health-enhancing crops and processed products derived from them in their diets	
Expanding Nutrients in Food Systems	IFPRI	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$1,575,899
			Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	
			2030-OC: Consumers utilize biofortified and health-enhancing crops and processed products derived from them in their diets	

W3/Bilateral project mapping to P/As

				Total AoW Proposed W3/Bilateral budget (Jan- Dec 2025), USD
W3/Bilateral project name	Center	Area of Work Title and Number	High level output or Outcome (If Available)	
Fair Food and Trade Systems for Africa through Food Convergence Innovation (FCI4Africa)	IITA	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement.	\$633,211
			Policy options and engagement that support domestic food and trade policies that promote sustainable healthy diets, and in particular, limit the growing supply and consumption of ultra-processed foods	
Food Safety for Africa (FS4Africa)	IITA	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement.	\$552,980
			Policy options and engagement that support domestic food and trade policies that promote sustainable healthy diets, and in particular, limit the growing supply and consumption of ultra-processed foods	
Generating Revenues for Improved Nutrition in Northern Ghana (GROWING)	CIP	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$588,274
Health and Nutrition for School-Age Children (HaNSA)	IFPRI	Multisectoral Systems (AOW05)	Suite of multisectoral solutions for government and non-government organizations that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$1,012,506
HealthyDiets4Africa	Bioversity	Consumers and Food Environments (AOW01)	Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$135,231

W3/Bilateral project mapping to P/As

				Total AoW Proposed W3/Bilateral budget (Jan- Dec 2025), USD
W3/Bilateral project name	Center	Area of Work Title and Number	High level output or Outcome (If Available)	
Improving Smallholders' Access to Irrigation Water, Rural Livelihoods and Food Production through Solar Powered Pumps in Egypt and Yemen	IFPRI	Multisectoral Systems (AOW05)	Suite of multisectoral solutions for government and non-government organizations that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$420,005
Leveraging Social Safety Net Programs in Bangladesh for Improved Nutrition Outcomes	IFPRI	Multisectoral Systems (AOW05)	Suite of multisectoral solutions for government and non-government organizations that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$1,083,284
Multisectoral Nutrition and Health Project (PMNS)	IFPRI	Multisectoral Systems (AOW05)	Suite of multisectoral solutions for government and non-government organizations that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$1,811,310
NutriHarvest Project	IFPRI	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$590,005
			2030-OC: Consumers utilize biofortified and health-enhancing crops and processed products derived from them in their diets	
Optimizing Approaches to Wasting Detection and Enrolment into Treatment	IFPRI	Multisectoral Systems (AOW05)	Suite of multisectoral solutions for government and non-government organizations that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$542,057
Partnering for Sustainable Education Outcomes (PARES)	IFPRI	Multisectoral Systems (AOW05)	Suite of multisectoral solutions for government and non-government organizations that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$202,167

W3/Bilateral project mapping to P/As

				Total AoW Proposed W3/Bilateral budget (Jan- Dec 2025), USD
W3/Bilateral project name	Center	Area of Work Title and Number	High level output or Outcome (If Available)	
Partnerships and Opportunities to Strengthen and Harmonize Actions for Nutrition in India (POSHAN) Phase III	IFPRI	Transformative Leadership (AOW06)	Targeted capacity-sharing events addressing evidence to policy actions and strategic engagement to influence food systems thinking to promote positive transformative change among different stakeholders including CoPs.	\$689,102
Promoting Self-Help Group Led Entrepreneurship through Rice Value Addition	IRRI	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$2,473,962
Protecting vulnerable children from exacerbated food insecurity crisis through Japan's expertise on school lunch: Intervention in Ghana	IFPRI	Multisectoral Systems (AOW05)	Suite of multisectoral solutions for government and non-government organizations that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$603,776
Protecting vulnerable children from food insecurity crisis through Japan's expertise on school lunch: Shoku-iku nutrition education intervention in Cote d'Ivoire	IFPRI	Multisectoral Systems (AOW05)	Suite of multisectoral solutions for government and non-government organizations that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$665,904
Realizing Gender Equality, Attitudinal Change and Transformative Systems in Nutrition (ReactsIn)	IFPRI	Multisectoral Systems (AOW05)	Suite of multisectoral solutions for government and non-government organizations that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$572,088

W3/Bilateral project mapping to P/As

				Total AoW Proposed W3/Bilateral budget (Jan- Dec 2025), USD
W3/Bilateral project name	Center	Area of Work Title and Number	High level output or Outcome (If Available)	
"Resilience of Madagascar’s Food Systems (part of Food Systems Resilience Program for Eastern and Southern Africa)"	IITA	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$82,949
SpecialtyRice	IRRI	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$159,004
Support for Resilient Livelihoods in the South of Madagascar (MIONJO)	CIP	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$151,579
West Africa Food System Resilience Program (FSRP)	IITA	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	\$494,432
			Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets	
			2030-OC: Consumers utilize biofortified and health-enhancing crops and processed products derived from them in their diets	
				\$18,704,214

Cross-Program collaboration

Program	Primary/ Secondary collaboration	Area of Work Title and Number	High level output	Brief description of how each Program contributes
Breeding for Tomorrow	Secondary	End-to-End Solutions (AOW03)		Our program will rely on expertise from Breeding for Tomorrow to optimize development, testing and dissemination of climate resilient vegetable varieties and high-quality seed.
	Secondary	End-to-End Solutions (AOW03)		Our program will analyze vegetable seed policies and regulations and work with Breeding for Tomorrow (Inclusive Delivery)
	Secondary	Biofortified and Health- Enhancing Staples (AOW04)	Framework for embedding nutrition into breeding pipelines and processes.	Our program will generate evidence on consumer acceptance, impact, and cost effectiveness and rely on Breeding for Tomorrow and Genebanks to jointly assess market and consumer segmentation for product design. Our program will rely on expertise from Gender Equality and Inclusion to add a gender and inclusivity lens in the segmentation processes, consumer engagements, and the review (and later on, in the tools and plans developed).
	Secondary	Biofortified and Health- Enhancing Staples (AOW04)	Framework for embedding nutrition into breeding pipelines and processes.	This program will serve as the convenor and coordinator for biofortification research in CGIAR. We will work closely with Breeding for Tomorrow to start this in 2025. The strategic meeting will involve the seven science programs and the accelerators to take stock of biofortification research CGIAR. The aim will be to assess the current landscape for biofortification, establish alignment, reinforce existing connections, form a transdisciplinary community of practice (COP) and outline a strategic pathway to support the biofortification research efforts within Better Diets and Nutrition.

Program	Primary/ Secondary collaboration	Area of Work Title and Number	Brief description of how each Program contributes	
			High level output	
Capacity Sharing	Secondary	End-to-End Solutions (AOW03)		Capacity Sharing will provide tools and methods for our program to use to enhance capacity sharing activities that support scaling of end-to-end approaches.
	Secondary	End-to-End Solutions (AOW03)		Capacity Sharing will provide expertise in packaging SBCC tools on animal source foods to be integrated into health workers curriculum in Uganda
	Secondary	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	Our program will invite experts from Capacity Sharing and from Gender Equality and Inclusion to review the plans to ensure that both best practices in capacity sharing and a gender and inclusion lens are integrated in the evaluation plans.
Climate Action	Secondary	Consumers and Food Environments (AOW01)	Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	Our program will work with climate science experts from Climate Action to co-develop this bilaterally-funded proposal linking our respective focus areas.
Food Frontiers and Security	Secondary	Consumers and Food Environments (AOW01)	Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	Our program will collaborate with Food Frontiers on the development and testing of a food safety experience scale in three countries.
	Secondary	End-to-End Solutions (AOW03)		Our program will collaborate with Food Frontiers where there are opportunities to examine the impact of end-to-end approaches on increasing dietary intake of nutrient-dense foods in urban areas.
	Secondary	End-to-End Solutions (AOW03)		Our program will collaborate with Food Frontiers where there are opportunities to examine the impact of end-to-end approaches on increasing dietary intake of nutrient-dense foods in urban, fragile or island settings. We will seek advice from Gender Equality and Inclusion on how to bolster gender, equity, and inclusion in our innovations.

Program	Primary/ Secondary collaboration	Area of Work		Brief description of how each Program contributes
		Title and Number	High level output	
Gender Equality and Inclusion	Secondary	End-to-End Solutions (AOW03)		Our program will collaborate with Food Frontiers where there are opportunities to examine the impact of end-to-end approaches on increasing dietary intake of nutrient-dense foods in urban, fragile or island settings. We will seek advice from Gender Equality and Inclusion on how to bolster gender, equity, and inclusion in our innovations.
	Secondary	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets	Our program will rely on expertise from Gender Equality and Inclusion to add a gender and inclusivity lens in the segmentation processes, consumer engagements, and the review (and later on, in the tools and plans developed).
	Secondary	Biofortified and Health-Enhancing Staples (AOW04)	Framework for embedding nutrition into breeding pipelines and processes.	Our program will invite experts from Scaling for Impact to co-design the evaluation plans and experts from Gender Equality and Inclusion to review the plans to ensure that a gender and inclusion lens is integrated in the evaluation plans.
	Secondary	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	Our program will invite experts from Capacity Sharing and from Gender Equality and Inclusion to review the plans to ensure that both best practices in capacity sharing and a gender and inclusion lens are integrated in the evaluation plans.
	Secondary	Biofortified and Health-Enhancing Staples (AOW04)	Policy options and engagement that address constraints to sustainable healthy diets	Our program will invite experts from Policy Innovations to co-design a review of pathways for uptake of biofortified crops and health enhancing staples and experts from Gender Equality and Inclusion to review to ensure that a gender and inclusion lens is integrated.
	Secondary	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement.	Our program will rely on experts from Scaling for Impact to contribute to reviewing our program's value chain innovations and identifying plausible upgrading strategies and experts from Gender Equality and Inclusion to review the plans to ensure that a gender and inclusion lens is integrated in the evaluation plans.

Program	Primary/ Secondary collaboration	Area of Work Title and Number	Brief description of how each Program contributes	
			High level output	
Policy Innovations	Secondary	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement	AoW2 under Policy Innovations is similarly oriented towards learning about markets that require certification. Our program will work with Policy Innovations to (1) develop lessons about methods of ensuring food quality through studies being completed and (2) conduct a webinar or other public facing event to disseminate those complementary results.
	Secondary	End-to-End Solutions (AOW03)		Our program will provide policy evidence to Policy Innovations to draw attention to sustainable healthy diets in national and subnational policy engagement in target countries.
	Secondary	Biofortified and Health-Enhancing Staples (AOW04)	Policy options and engagement that address constraints to sustainable healthy diets	Our program will invite experts from Policy Innovations to co-design a review of pathways for uptake of biofortified crops and health enhancing staples and experts from Gender Equality and Inclusion to review to ensure that a gender and inclusion lens is integrated.
	Secondary	Consumers and Food Environments (AOW01)	Policy options and engagement that support effective management of national action plans and other policy processes, for food systems transformation in support of sustainable healthy diets	Our program will rely on quantitative trade-off scenario analysis results from Policy Innovations to facilitate multi-stakeholder foresight consultations at national and subnational (tbc) levels.
	Secondary	Market Systems (AOW02)	Policy options and engagement that support domestic food and trade policies that promote sustainable healthy diets, and in particular, limit the growing supply and consumption of ultra-processed foods	Through a group of researchers working in both Policy Innovations and Better Diets and Nutrition, lessons learned from work from this program on impacts of subsidies in market systems for healthy foods will be shared with Policy Innovations to inform relevant policy messages/ recommendations. There will also be collaborative work on the development of a typology to describe the links between international trade and availability of components of a high quality diet in selected countries in Africa.

Program	Primary/ Secondary collaboration	Area of Work Title and Number	Brief description of how each Program contributes	
			High level output	
	Secondary	Market Systems (AOW02)	Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods	Through a group of researchers working in both Policy Innovations and Better Diets and Nutrition, lessons learned from work from this program on impacts of inclusive finance innovations in market systems for healthy foods will be shared with Policy Innovations to inform relevant policy messages/recommendations.
Scaling for Impact	Secondary	Market Systems (AOW02)	Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods	Our program will invite experts from Scaling for Impact to contribute experiences on climate finance to inform our work on documenting proposed metrics and indicators for assessing reach and performance of climate and/or other innovative forms of financing related to market systems and consumers.
	Secondary	End-to-End Solutions (AOW03)		"Sustainable Animal and Aquatic Foods will contribute to the production and market related solutions and will contribute to the evaluation plan for testing of end to end solutions. Scaling for Impact will provide the necessary tools and collaborate to assess the innovation readiness level of the end to end solutions and strategies for scaling in terrestrial animal source foods systems "
	Secondary	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets	Our program will invite experts from Scaling for Impact to co-design the evaluation plans and experts from Gender Equality and Inclusion to review the plans to ensure that a gender and inclusion lens is integrated in the evaluation plans.
	Secondary	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement.	Our program will rely on experts from Scaling for Impact to contribute to reviewing our program's value chain innovations and identifying plausible upgrading strategies and experts from Gender Equality and Inclusion to review the plans to ensure that a gender and inclusion lens is integrated in the evaluation plans.

Program	Primary/ Secondary collaboration	Area of Work Title and Number	Brief description of how each Program contributes	
			High level output	
Sustainable Animal and Aquatic Foods	Secondary	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement	Our program will work with SAAF on evidence generation and synthesis around food safety. SAAF works on food safety for animal and aquatic based foods; while BDN covers other types of foods.
	Secondary	End-to-End Solutions (AOW03)		'One bilateral funding proposal will be developed in collaboration with SAAF program , SAAF will also provide additional information on mapped aquatic food system actors identified via theory of change workshops
	Secondary	End-to-End Solutions (AOW03)		"Sustainable Animal and Aquatic Foods will contribute to the production and market related solutions and will contribute to the evaluation plan for testing of end to end solutions. Scaling for Impact will provide the necessary tools and collaborate to assess the innovation readiness level of the end to end solutions and strategies for scaling in terrestrial animal source foods systems "
	Secondary	End-to-End Solutions (AOW03)		Capacity Sharing will provide expertise in packaging SBCC tools on animal source foods to be integrated into health workers curriculum in Uganda
	Secondary	End-to-End Solutions (AOW03)		Our program will invite Sustainable Animal and Aquatic Foods to collaborate in the development of a joint proposal for bilateral work.
Sustainable Farming	Secondary	End-to-End Solutions (AOW03)		Our program will rely on evidence and advice from Sustainable Farming to optimize farming practices that improve food availability and desirability.
	Secondary	End-to-End Solutions (AOW03)		Our program will invite experts from Sustainable Farming to contribute to the evaluation plans and experts from Gender Equality and Inclusion to review the plans to ensure that a gender and inclusion lens is integrated in the evaluation plans.

Contracted partners (CRAs, sub-grant agreement, LoI, MoU)

Contracted partner	Center	Area of Work Title and Number
Agricultural Transformation Agency (Ethiopia)	CIAT	Consumers and Food Environments (AOW01)
Applied Horticultural Research	IFPRI	End-to-End Solutions (AOW03)
Asociación Regional de Servicios Agropecuarios de Oriente (ARSAGRO), (Honduras)	CIAT	Consumers and Food Environments (AOW01)
Bangladesh National Nutrition Council	IFPRI	Consumers and Food Environments (AOW01)
Ethiopian Public Health Institute	CIAT, IFPRI	Consumers and Food Environments (AOW01)
Food Planning and Monitoring Unit, Ministry of Food (Bangladesh)	IFPRI	Consumers and Food Environments (AOW01)
Institute for Policy and Strategy for Agriculture and Rural Development (Vietnam)	CIAT, IFPRI	Consumers and Food Environments (AOW01)
Institute of Development Studies	IFPRI	End-to-End Solutions (AOW03)
Ministry of Agriculture (Ethiopia)	IFPRI	Consumers and Food Environments (AOW01)
Ministry of Health (Ethiopia)	IFPRI	Consumers and Food Environments (AOW01)
National Institute of Nutrition (Vietnam)	IFPRI	Consumers and Food Environments (AOW01)
Nutrition Division, Ministry of Health (Uganda)	ILRI	End-to-End Solutions (AOW03)
Philippines Department of Science and Technology- Food and Nutrition Research Institute	IFPRI	End-to-End Solutions (AOW03)
Sokoine University of Agriculture	IFPRI, WorldFish	End-to-End Solutions (AOW03)
Tanzania Fisheries Research Institute (TAFIRI)	WorldFish	End-to-end Solutions (AOW03)
University of California at Davis	IFPRI	End-to-End Solutions (AOW03)
University of Dar es Salaam	WorldFish	End-to-end Solutions (AOW03)
University of Illinois Urbana-Champaign	CIAT	Consumers and Food Environments (AOW01)
University of South Carolina	IFPRI	Consumers and Food Environments (AOW01)
University of Sydney	IFPRI	End-to-End Solutions (AOW03)
Vietnam Academy of Agricultural Sciences	CIAT, IFPRI	Consumers and Food Environments (AOW01)
Wageningen University and Research	IFPRI	Consumers and Food Environments (AOW01)
	IFPRI	End-to-end Solutions (AOW03)
Wayamba University of Sri Lanka	IFPRI	End-to-end Solutions (AOW03)
World Vegetable Center	IFPRI	End-to-end Solutions (AOW03)
Zanzibar Fisheries and Marine Resources Research Institute (ZAFIRI)	WorldFish	End-to-end Solutions (AOW03)

Targeted geographies

Country, region, or global	Area of Work Title and Number	High level output
Bangladesh	Consumers and Food Environments (AOW01)	All three HLOs
	Market Systems (AOW02)	Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods
	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets
Benin	End-to-end Solutions (AOW03)	Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled
		Policy options that address constraints to sustainable healthy diets
Ethiopia	Consumers and Food Environments (AOW01)	All three HLOs
	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement
	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets
Ghana	Consumers and Food Environments (AOW01)	Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement
Guatemala	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement
		Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets

Country, region, or global	Area of Work Title and Number	High level output
Honduras	Consumers and Food Environments (AOW01)	Policy options and engagement that support effective management of national action plans and other policy processes, for food systems transformation in support of sustainable healthy diets
	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement
India	Market Systems (AOW02)	Policy options and engagement that support domestic food and trade policies that promote sustainable healthy diets, and in particular, limit the growing supply and consumption of ultra-processed foods
	Biofortified and Health-Enhancing Staples (AOW04)	Framework for embedding nutrition into breeding pipelines and processes.
		Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement
Kenya		Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets
	Consumers and Food Environments (AOW01)	Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement
	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement
	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement
		Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets
Malawi	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement
		Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets

Country, region, or global	Area of Work Title and Number	High level output
Nigeria	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement
		Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods
	Biofortified and Health-Enhancing Staples (AOW04)	Framework for embedding nutrition into breeding pipelines and processes.
		Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement
Philippines	End-to-end Solutions (AOW03)	Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets
	Biofortified and Health-Enhancing Staples (AOW04)	Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled
		Policy options that address constraints to sustainable healthy diets
Sri Lanka	End-to-end Solutions (AOW03)	Framework for embedding nutrition into breeding pipelines and processes.
		Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement
	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets
Tanzania	End-to-end Solutions (AOW03)	Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled
		Policy options that address constraints to sustainable healthy diets
	End-to-end Solutions (AOW03)	Suite of end-to-end solutions for aquatic food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled
		Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled
		Policy options that address constraints to sustainable healthy diets

Country, region, or global	Area of Work Title and Number	High level output
Uganda	Market Systems (AOW02)	Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement
		Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods
	End-to-end Solutions (AOW03)	Suite of end-to-end solutions for terrestrial animal-source food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled
		Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled
	Biofortified and Health-Enhancing Staples (AOW04)	Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement
		Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets
Vietnam	Consumers and Food Environments (AOW01)	All three HLOs
Region: Continental Africa	Market Systems (AOW02)	Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods
Region: Southeast Asia and the Pacific	Transformative Leadership (AOW06)	Synthesized knowledge products across AoWs and disseminated
Region: West and Central Africa		Synthesized knowledge products across AoWs and disseminated
Region: East and Southern Africa		Synthesized knowledge products across AoWs and disseminated
Region: Continental Africa		Targeted capacity-sharing events addressing evidence to policy actions and strategic engagement to influence food systems thinking to promote positive transformative change among different stakeholders including CoPs.

Country, region, or global	Area of Work Title and Number	High level output
Global	Consumers and Food Environments (AOW01)	Suite of solutions focused on vendors that promote employment opportunities and the sale of sustainable nutritious foods co-developed, tested, and scaled with technical support and country engagement
		Policy options and engagement that support effective management of national action plans and other policy processes, for food systems transformation in support of sustainable healthy diets
	Market Systems (AOW02)	Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods
	Biofortified and Health-Enhancing Staples (AOW04)	Policy options and engagement that address constraints to sustainable healthy diets
		Framework for embedding nutrition into breeding pipelines and processes.
	Transformative Leadership (AOW06)	Synthesized knowledge products across AoWs and disseminated
		Regional food systems transformation coordination mechanisms disseminated
		Targeted capacity-sharing events addressing evidence to policy actions and strategic engagement to influence food systems thinking to promote positive transformative change among different stakeholders including CoPs.
		Task force that guides the CGIAR Portfolio along pathways that lead to credible impacts on nutrition, health, and food security



Close-up of grated, orange-fleshed sweet potato (OFSP) in the Esomchi Foundation, a food processing factory in Nigeria. The processor bakes a variety of products using OFSP puree, replacing up to 40% of wheat flour in their products. The Better Diets and Nutrition program aims to increase the consumption of biofortified crops, such as OFSP, and health-enhancing crops as part of a food basket supporting sustainable healthy diets. Credit: Emmanuel Museruka for CIP from Flickr.

System Organization and center allocations



Collaborative learning is in action at a training of trainers (ToT) workshop in Dong Thap, Viet Nam. This provincial-level training targeted local government officials in

Dong Thap and was led by expert trainers from Can Tho University and Ho Chi Minh City University of Medicine and Pharmacy. The ToT program on food systems is a strategic way for Better Diets and Nutrition to support the food systems transformation process in Viet Nam.

Credit: Dinh Minh Triet/CTU Media

System Organization: Better Diets and Nutrition

Area of Work 0: Crosscutting and Management	Implementation timelines (2025)				Pooled funding Budget
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Program Director (Jul-Dec), Estimated at 100% FTE (Jul-Dec)			X	X	184,200
Total Cross-cutting and Management budget					184,200

Better Diets and Nutrition: Bioversity International

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 0: Crosscutting and Management	X	X	X	X	98,544.04
Area of Work 1: Consumers and Food Environments	X	X	X	X	180,097.63
Area of Work 2: Market Systems	X	X	X	X	45,298.26
Area of Work 3: End-to-end Solutions	X	X	X	X	150,913.44
Area of Work 6: Transformative Leadership	X	X	X	X	3,613.67
Area of Work 11: Inception Cross-Cutting and Management	X	X			8,096.21
Total Program budget					486,563.26

Area of Work 0: Crosscutting and Management	2025				
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Co-Lead, AoW1 & AoW6 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			98,544.04
Co-Lead, AoW1 (Jul-Dec)			X	X	
Co-Lead AoW6 (Jul-Dec)			X	X	
Total Cross-cutting and Management budget					98,544.04

Area of Work 1: Consumers and Food Environments	2025				
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	180,097.63
Suite of solutions focused on vendors that promote employment opportunities and the sale of sustainable nutritious foods co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	
Policy options and engagement that support effective management of national action plans and other policy processes, for food systems transformation in support of sustainable healthy diets	X	X	X	X	
Total AoW 1 budget					180,097.63

Area of Work 2: Market Systems					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement	X	X	X	X	45,298.26
Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods	X	X	X	X	
Total AoW 2 budget					45,298.26

Area of Work 3: End-to-end Solutions					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	150,913.44
Suite of end-to-end solutions for terrestrial animal-source food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	
Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets	X	X	X	X	
Total AoW 3 budget					150,913.44

Area of Work 6: Transformative Leadership					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Synthesized knowledge products across AoWs and disseminated		X	X	X	3,613.67
Regional food systems transformation coordination mechanisms disseminated	X	X	X		
Targeted capacity-sharing events addressing evidence to policy actions and strategic engagement to influence food systems thinking to promote positive transformative change among different stakeholders including CoPs.		X	X	X	
Task force that guides the CGIAR Portfolio along pathways that lead to credible impacts on nutrition, health, and food security		X	X	X	
Total AoW 6 budget					3,613.67

Area of Work 11: Inception Cross-Cutting and Management					2025
					2025 (Approved Budget)
	Q1	Q2	Q3	Q4	
Co-Lead, AoW1 & AoW6 (at 50% FTE, Jan-Jun)	X	X			8,096.21
Total Inception Cross-Cutting and Management					8,096.21

Better Diets and Nutrition: International Center for Tropical Agriculture

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 0: Crosscutting and Management	X	X	X	X	180,487.00
Area of Work 1: Consumers and Food Environments	X	X	X	X	1,440,588.36
Area of Work 2: Market Systems	X	X	X	X	272,854.79
Area of Work 3: End-to-end Solutions	X	X	X	X	53,419.56
Area of Work 6: Transformative Leadership	X	X	X	X	10,864.47
Area of Work 11: Inception Cross-Cutting and Management	X	X			16,192.42
Total Program					1,974,406.60

Area of Work 0: Crosscutting and Management	2025				
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Lead, AoW1 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			180,487.00
Co-Lead, AoW2 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			
Lead, AoW1 (Jul-Dec)			X	X	
Co-Lead, AoW2 (Jul-Dec)			X	X	
Total Cross-cutting and Management budget					180,487.00

Area of Work 1: Consumers and Food Environments	2025				
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	1,440,588.36
Suite of solutions focused on vendors that promote employment opportunities and the sale of sustainable nutritious foods co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	
Policy options and engagement that support effective management of national action plans and other policy processes, for food systems transformation in support of sustainable healthy diets	X	X	X	X	
Total AoW 1 budget					1,440,588.36

Area of Work 2: Market Systems		2025			
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement	X	X	X	X	272,854.79
Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods	X	X	X	X	
Total AoW 2 budget					272,854.79

Area of Work 3: End-to-end Solutions		2025			
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss,and increase profits co-developed, tested, and scaled	X	X	X	X	53,419.56
Suite of end-to-end solutions for terrestrial animal-source food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss,and increase profits co-developed, tested, and scaled	X	X	X	X	
Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss,and increase profits co-developed, tested, and scaled	X	X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets	X	X	X	X	
Total AoW 3 budget					53,419.56

Area of Work 6: Transformative Leadership				2025	
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Synthesized knowledge products across AoWs and disseminated		X	X	X	10,864.47
Regional food systems transformation coordination mechanisms disseminated	X	X	X		
Targeted capacity-sharing events addressing evidence to policy actions and strategic engagement to influence food systems thinking to promote positive transformative change among diferent stakeholders including CoPs.		X	X	X	
Task force that guides the CGIAR Portfolio along pathways that lead to credible impacts on nutrition, health, and food security		X	X	X	
Total AoW 6 budget					10,864.47

Area of Work 11: Inception Cross-Cutting and Management					2025
					2025 (Approved Budget)
	Q1	Q2	Q3	Q4	
Lead, AoW1 (50% FTE, Jan-Jun)	X	X			16,192.42
Co-Lead, AoW2 (at 50% FTE, Jan-Jun)	X	X			
Total Inception Cross-Cutting and Management					16,192.42

Better Diets and Nutrition: International Maize and Wheat Improvement Center

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 2: Market Systems	X	X	X	X	172,844.99
Area of Work 3: End-to-end Solutions	X	X	X	X	67,955.03
Total Program					240,800.02

Area of Work 2: Market Systems					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement	X	X	X	X	172,844.99
Total AoW 2 budget					172,844.99

Area of Work 3: End-to-end Solutions					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	67,955.03
Total AoW 3 budget					67,955.03

Better Diets and Nutrition: International Potato Center

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 1: Consumers and Food Environments	X	X	X	X	26,407.95
Area of Work 3: End-to-end Solutions	X	X	X	X	26,087.29
Area of Work 4: Biofortified and Health-enhancing Staples		X	X	X	10,000.00
Total Program					62,495.25

Area of Work 1: Consumers and Food Environments					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	26,407.95
Suite of solutions focused on vendors that promote employment opportunities and the sale of sustainable nutritious foods co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	
Policy options and engagement that support effective management of national action plans and other policy processes, for food systems transformation in support of sustainable healthy diets	X	X	X	X	
Total AoW 1 budget					26,407.95

Area of Work 3: End-to-end Solutions					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	26,087.29
Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets	X	X	X	X	
Total AoW 3 budget					26,087.29

Area of Work 4: Biofortified and Health-enhancing Staples					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	10,000.00
Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	
Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets		X	X	X	
Framework for embedding nutrition into breeding pipelines and processes.		X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets		X	X	X	
Total AoW 4 budget					10,000.00

Better Diets and Nutrition: International Center for Agricultural Research in the Dry Areas

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 0: Crosscutting and Management	X	X	X	X	49,490.80
Area of Work 2: Market Systems	X	X	X	X	78,308.71
Area of Work 3: End-to-end Solutions	X	X	X	X	3,992.74
Area of Work 11: Inception Cross-Cutting and Management	X	X			39,592.80
Total Program					171,385.05

Area of Work 0: Crosscutting and Management	2025				
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
PMU officer (Amount that inception funding is insufficient to cover at 50% FTE (Jan-Jun) for the MELIA Focal Point)	X	X			49,490.80
MELIA preparatory activities (Broader stakeholder engagement and consultative meetings to inform the development of the detailed MELIA plans following the review of the TOC during Q2)			X	X	
PMU officer for the MELIA Focal Point (Jul-Dec)			X	X	
Total Cross-cutting and Management budget					49,490.80

Area of Work 2: Market Systems	2025				
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement	X	X	X	X	78,308.71
Total AoW 2 budget					78,308.71

Area of Work 3: End-to-end Solutions		2025			
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of end-to-end solutions for terrestrial animal-source food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss,and increase profits co-developed, tested, and scaled	X	X	X	X	3,992.74
Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss,and increase profits co-developed, tested, and scaled	X	X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets	X	X	X	X	
Total AoW 3 budget					3,992.74

Area of Work 11: Inception Cross-Cutting and Management					2025
					2025 (Approved Budget)
PMU Officer Transition MELIA Focal Point (at 50% FTE, Jan-Jun)					39,592.80
Total Inception Cross-Cutting and Management					39,592.80

Better Diets and Nutrition: International Food Policy Research Institute

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 0: Crosscutting and Management	X	X	X	X	935,169.27
Area of Work 1: Consumers and Food Environments	X	X	X	X	3,504,911.84
Area of Work 2: Market Systems	X	X	X	X	1,427,705.96
Area of Work 3: End-to-end Solutions	X	X	X	X	4,224,254.44
Area of Work 4: Biofortified and Health-enhancing Staples		X	X	X	79,552.80
Area of Work 6: Transformative Leadership	X	X	X	X	257,258.52
Area of Work 11: Inception Cross-Cutting and Management	X	X	X	X	177,098.65
Total Program					10,605,951.48

Area of Work 0: Crosscutting and Management	2025				2025 (Approved Budget)
	Q1	Q2	Q3	Q4	
PMU officer (Amount that inception funding is insufficient to cover at 100% FTE (Jan-Jun) for the Program Manager)	X	X			935,169.27
Lead, AoW2 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			
Lead, AoW3 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW3 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			
Lead, AoW5 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			
Co-Lead AoW5 & AoW6 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			
Inception operation costs, Amount that inception funding is insufficient to cover (Jan-Jun) for an inception meeting in Ethiopia for 24 persons (Interim D/DD, 11 AoW (co)leads, Center delegates, relevant researchers)	X	X			

Area of Work 0: Crosscutting and Management					2025
					2025 (Approved Budget)
	Q1	Q2	Q3	Q4	
Travel (Travel to focal countries (at least 4) by Director, travel to international meetings (at least 2); travel to planning meeting in focal countries (at least 4) by Program Manager (10 trips*3500=35,000)	X	X	X	X	935,169.27
MELIA preparatory activities (Broader stakeholder engagement and consultative meetings to inform the development of the detailed MELIA plans following the review of the TOC during Q2)			X	X	
PMU officer for the Program Manager (Jul-Dec)			X	X	
PMU officer for the Communication Focal Point (Jul-Dec)			X	X	
PMU officer for the Finance Focal Point (Jul-Dec)			X	X	
Co-Lead, AoW1 (Jul-Dec)			X	X	
Lead, AoW2 (Jul-Dec)			X	X	
Lead, AoW3 (Jul-Dec)			X	X	
Co-Lead AoW6 (Jul-Dec)			X	X	
Total Cross-cutting and Management budget					935,169.27

Area of Work 1: Consumers and Food Environments					2025
					2025 (Approved Budget)
High-Level Outputs	Q1	Q2	Q3	Q4	
Suite of solutions focused on consumers that promote consumption of sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	3,504,911.84
Suite of solutions focused on vendors that promote employment opportunities and the sale of sustainable nutritious foods co-developed, tested, and scaled with technical support and country engagement	X	X	X	X	
Policy options and engagement that support effective management of national action plans and other policy processes, for food systems transformation in support of sustainable healthy diets	X	X	X	X	
Total AoW 1 budget					3,504,911.84

Area of Work 2: Market Systems					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement	X	X	X	X	1,427,705.96
Tested solutions to increase access to finance to farm input dealers, food traders, processors, and/or retailers to increase growth in market systems for healthy foods	X	X	X	X	
Policy options and engagement that support domestic food and trade policies that promote sustainable healthy diets, and in particular, limit the growing supply and consumption of ultra-processed foods	X	X	X	X	
Total AoW 2 budget					1,427,705.96

Area of Work 3: End-to-end Solutions					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	4,224,254.44
Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets	X	X	X	X	
Total AoW 3 budget					4,224,254.44

Area of Work 4: Biofortified and Health-enhancing Staples					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	79,552.80
Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	
Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets		X	X	X	
Framework for embedding nutrition into breeding pipelines and processes.		X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets		X	X	X	
Total AoW 4 budget					79,552.80

Area of Work 6: Transformative Leadership					2025
High-Level Outputs					2025 (Approved Budget)
Synthesized knowledge products across AoWs and disseminated		X	X	X	257,258.52
Regional food systems transformation coordination mechanisms disseminated	X	X	X		
Targeted capacity-sharing events addressing evidence to policy actions and strategic engagement to influence food systems thinking to promote positive transformative change among different stakeholders including CoPs.		X	X	X	
Task force that guides the CGIAR Portfolio along pathways that lead to credible impacts on nutrition, health, and food security		X	X	X	
Total AoW 6 budget					257,258.52

Area of Work 11: Inception Cross-Cutting and Management					2025
					2025 (Approved Budget)
Interim Program Director (at 50% FTE, 5 Jan-Jun)	X	X			177,098.65
PMU Officer Transition Coordination Lead (at 100% FTE, Jan-Jun)	X	X			
PMU Officer Transition Communication Focal Point (at 50% FTE, Jan-Jun)	X	X			
PMU Officer Transition Finance Focal Point (at 40% FTE, Apr-Jun)		X			
Lead, AoW2 (at 50% FTE, Jan-Jun)	X	X			
Lead, AoW3 (at 50% FTE, Jan-Jun)	X	X			
Co-Lead, AoW3 (at 50% FTE, Jan-Jun)	X	X			
Lead, AoW5 (at 50% FTE, Jan-Jun)	X	X			
Co-Lead AoW5 & AoW6 (at 50% FTE, Jan-Jun)	X	X			
Total Inception Cross-Cutting and Management					177,098.65

Better Diets and Nutrition: International Institute of Tropical Agriculture

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 0: Crosscutting and Management	X	X	X	X	95,179.10
Area of Work 2: Market Systems	X	X	X	X	78,616.39
Area of Work 4: Biofortified and Health-enhancing Staples		X	X	X	106,917.23
Area of Work 11: Inception Cross-Cutting and Management	X	X			8,096.21
Total Program					288,808.93

Area of Work 0: Crosscutting and Management					2025
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Co-Lead, AoW4 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			95,179.10
Lead, AoW4 (Jul-Dec)			X	X	
Total Cross-cutting and Management budget					95,179.10

Area of Work 2: Market Systems					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions focused on farm input dealers, food traders, processors, and/or retailers that promote food quality and safety, reduce food loss, improve efficiency, and/or facilitate intermediation developed and tested with technical support and country engagement	X	X	X	X	78,616.39
Total AoW 2 budget					78,616.39

Area of Work 4: Biofortified and Health-enhancing Staples				2025	
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	106,917.23
Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	
Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets		X	X	X	
Framework for embedding nutrition into breeding pipelines and processes.		X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets		X	X	X	
Total AoW 4 budget					106,917.23

Area of Work 11: Inception Cross-Cutting and Management					2025
					2025 (Approved Budget)
Co-Lead, AoW3 (at 50% FTE, Jan-Jun)					8,096.21
Total Inception Cross-Cutting and Management					8,096.21

Better Diets and Nutrition: International Livestock Research Institute

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 0: Crosscutting and Management	X	X	X	X	44,611.00
Area of Work 3: End-to-end Solutions	X	X	X	X	223,151.92
Area of Work 6: Transformative Leadership	X	X	X	X	67,877.86
Area of Work 11: Inception Cross-Cutting and Management	X	X			89,321.50
Total Program					424,962.28

Area of Work 0: Crosscutting and Management					2025
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Lead, AoW6 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			44,611.00
Lead, AoW6 (Jul-Dec)			X	X	
Total Cross-cutting and Management budget					44,611.00

Area of Work 3: End-to-end Solutions					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of end-to-end solutions for terrestrial animal-source food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	223,151.92
Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets	X	X	X	X	
Total AoW 3 budget					223,151.92

Area of Work 6: Transformative Leadership					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Synthesized knowledge products across AoWs and disseminated		X	X	X	67,877.86
Regional food systems transformation coordination mechanisms disseminated	X	X	X		
Targeted capacity-sharing events addressing evidence to policy actions and strategic engagement to influence food systems thinking to promote positive transformative change among different stakeholders including CoPs.		X	X	X	
Task force that guides the CGIAR Portfolio along pathways that lead to credible impacts on nutrition, health, and food security	X	X	X		
Total AoW 6 budget					67,877.86

Area of Work 11: Inception Cross-Cutting and Management					2025
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Interim Program Co- Director (at 50% FTE, Jan-Jun)	X	X			89,321.50
Total Inception Cross-Cutting and Management					89,321.50

Better Diets and Nutrition: International Rice Research Institute

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 0: Crosscutting and Management			X	X	30,211.00
Area of Work 4: Biofortified and Health-enhancing Staples		X	X	X	30,190.94
Area of Work 11: Inception Cross-Cutting and Management	X	X			132,616.00
Total Program					193,017.94

Area of Work 0: Crosscutting and Management					2025
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Co-Lead, AoW4 (Jul-Dec)			X	X	30,211.00
Total Cross-cutting and Management budget					30,211.00

Area of Work 4: Biofortified and Health-enhancing Staples					2025
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of solutions for producers and processors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	30,190.94
Suite of solutions for traders and vendors that address constraints to sustainable healthy diets co-developed, tested, and scaled with technical support and country engagement		X	X	X	
Suite of solutions to support consumers awareness, preference, affordability and utilization of biofortified and health-enhancing crops in their diets		X	X	X	
Framework for embedding nutrition into breeding pipelines and processes.		X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets		X	X	X	
Total AoW 4 budget					30,190.94

Area of Work 11: Inception Cross-Cutting and Management					2025
					2025 (Approved Budget)
	Q1	Q2	Q3	Q4	
Interim Program Co- Director (at 50% FTE, Jan-Jun)	X	X			132,616.00
Co-Lead, AoW4 (at 50% FTE, Jan-Jun)	X	X			
Total Inception Cross-Cutting and Management					132,616.00

Better Diets and Nutrition: International Water Management Institute

	Implementation timelines (2025)				Pooled funding Budget
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Total Program					
Area of Work 3: End-to-end Solutions	X	X	X	X	165,077.66

Total Program 165,077.66

Area of Work 3: End-to-end Solutions					2025
High-Level Outputs					2025 (Approved Budget)
	Q1	Q2	Q3	Q4	
Suite of end-to-end solutions for fruit and vegetable producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	165,077.66
Total AoW 3 budget					165,077.66

Better Diets and Nutrition: International Center for Living Aquatic Resources Management

	Implementation timelines (2025)				Pooled funding Budget
Total Program	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Area of Work 0: Crosscutting and Management	X	X	X	X	62,298.00
Area of Work 3: End-to-end Solutions	X	X	X	X	184,477.72
Area of Work 6: Transformative Leadership	X	X	X	X	38,924.80
Area of Work 11: Inception Cross-Cutting and Management	X	X			8,096.21
Total Program					293,796.73

Area of Work 0: Crosscutting and Management	2025				
	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Co-Lead, AoW3 (Amount that inception funding is insufficient to cover at 50% FTE, Jan-Jun)	X	X			62,298.00
Co-Lead, AoW3 (Jul-Dec)			X	X	
Total Cross-cutting and Management budget					62,298.00

Area of Work 3: End-to-end Solutions	2025				
High-Level Outputs	Q1	Q2	Q3	Q4	2025 (Approved Budget)
Suite of end-to-end solutions for aquatic food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	184,477.72
Suite of integrated end-to-end solutions for food producers, traders, processors, and vendors/retailers that promote food quality and safety, reduce food loss, and increase profits co-developed, tested, and scaled	X	X	X	X	
Policy options and engagement that address constraints to sustainable healthy diets	X	X	X	X	
Total AoW 3 budget					184,477.72

Area of Work 6: Transformative Leadership					2025
High-Level Outputs					2025 (Approved Budget)
Synthesized knowledge products across AoWs and disseminated		X	X	X	38,924.80
Regional food systems transformation coordination mechanisms disseminated	X	X	X		
Targeted capacity-sharing events addressing evidence to policy actions and strategic engagement to influence food systems thinking to promote positive transformative change among different stakeholders including CoPs.		X	X	X	
Task force that guides the CGIAR Portfolio along pathways that lead to credible impacts on nutrition, health, and food security		X	X	X	
Total AoW 6 budget					38,924.80

Area of Work 11: Inception Cross-Cutting and Management					2025
					2025 (Approved Budget)
Co-Lead, AoW3 (at 50% FTE, Jan-Jun)	X	X			8,096.21
Total Inception Cross-Cutting and Management					8,096.21



Close-up of an Ethiopian vegetarian meal known as yetsom beyaynetu. The Better Diets and Nutrition program characterizes dietary consumption patterns and barriers to change by conducting assessments of dietary intake, drivers of dietary choice, and the food environment.

Credit: Apollo Habtamu/ILRI from Flickr.



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