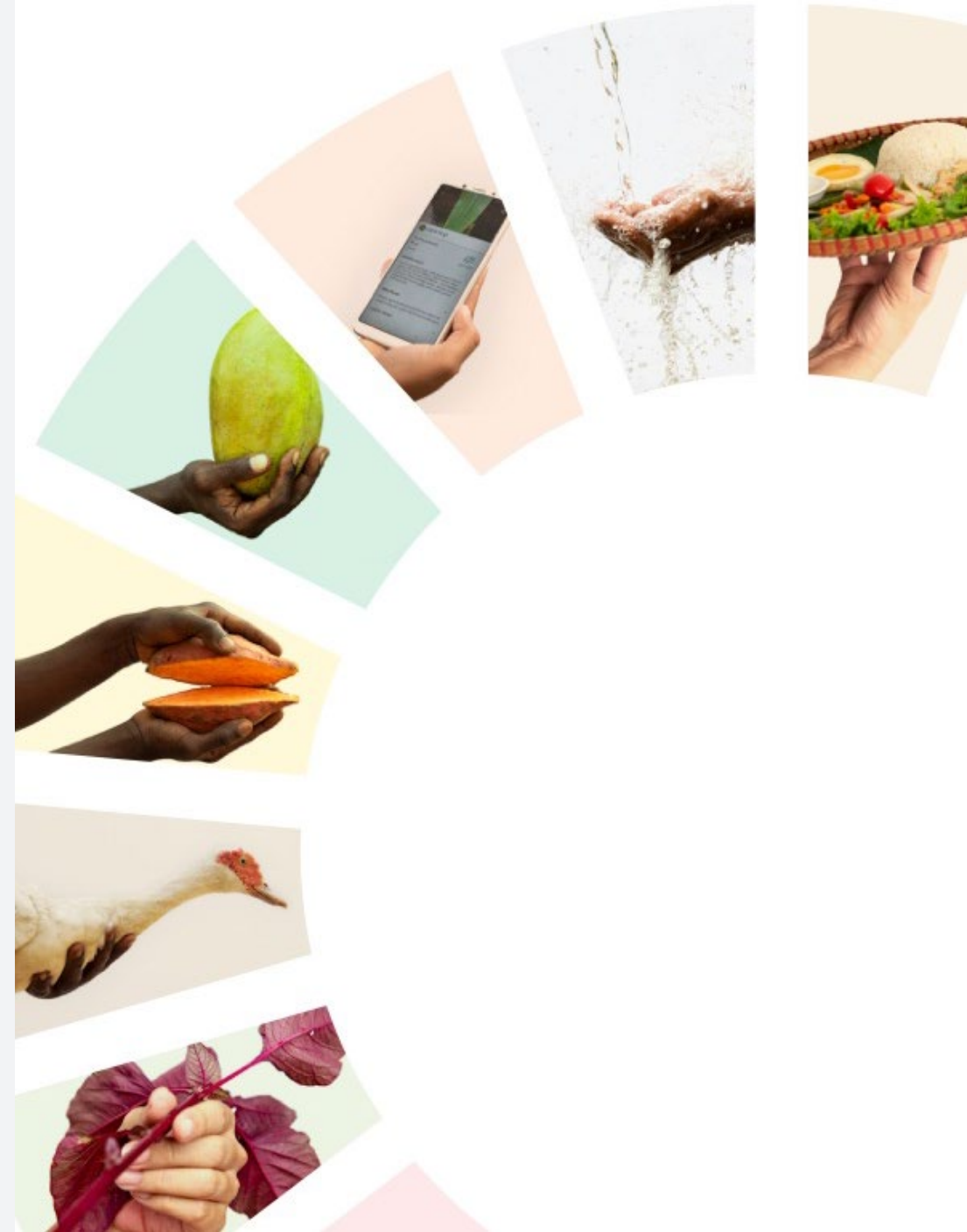




# Integrated Partnership Board Meeting **CGIAR Governance Structure**

---

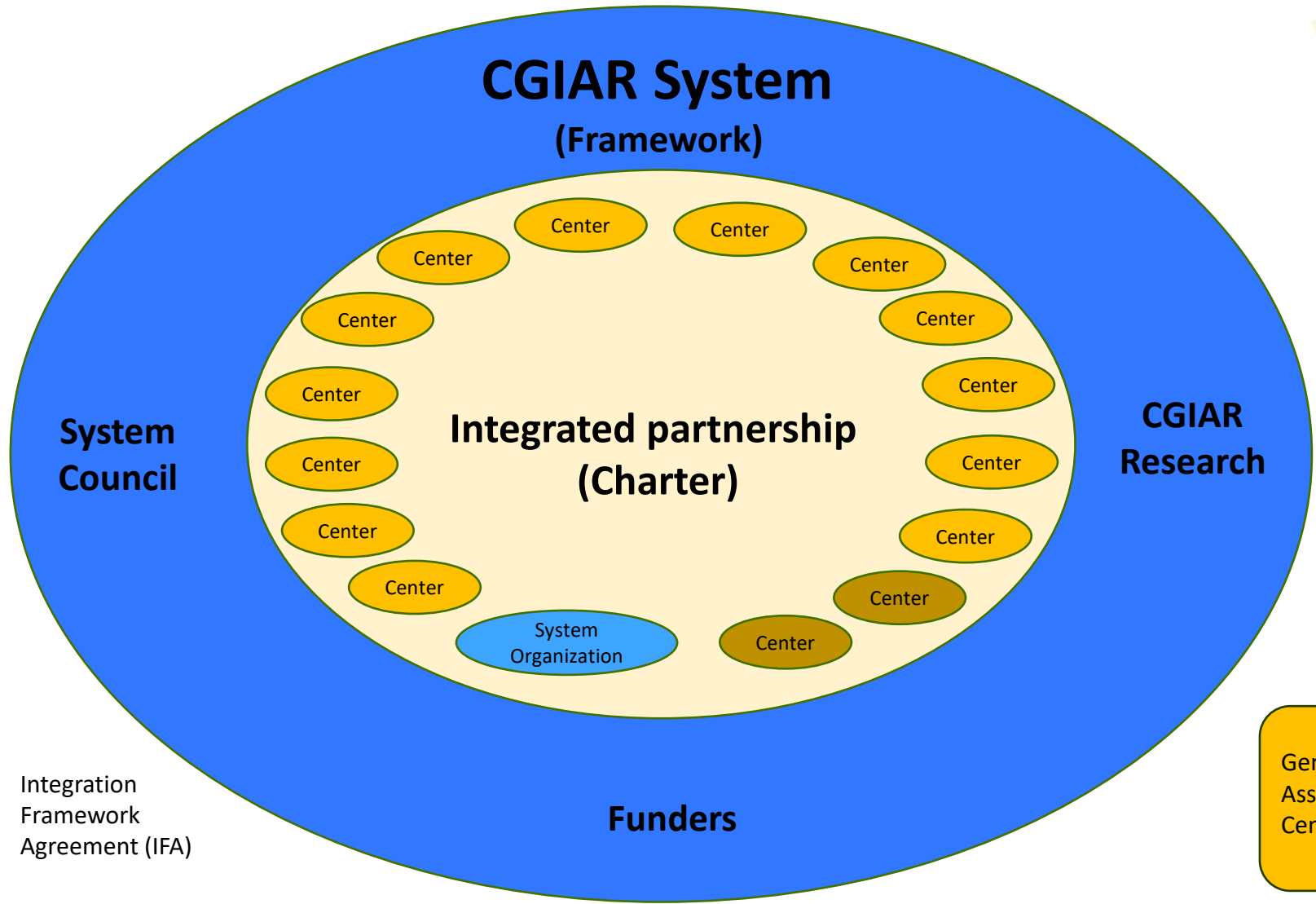
*Friday 18 October 2024*



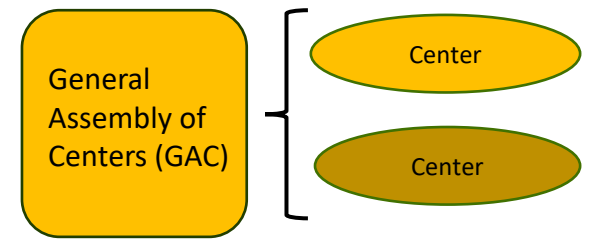
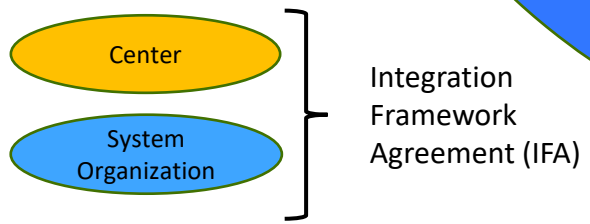
# Overview of the CGIAR System



Integrated Partnership Board is governing body of the SO and the Integrated Partnership

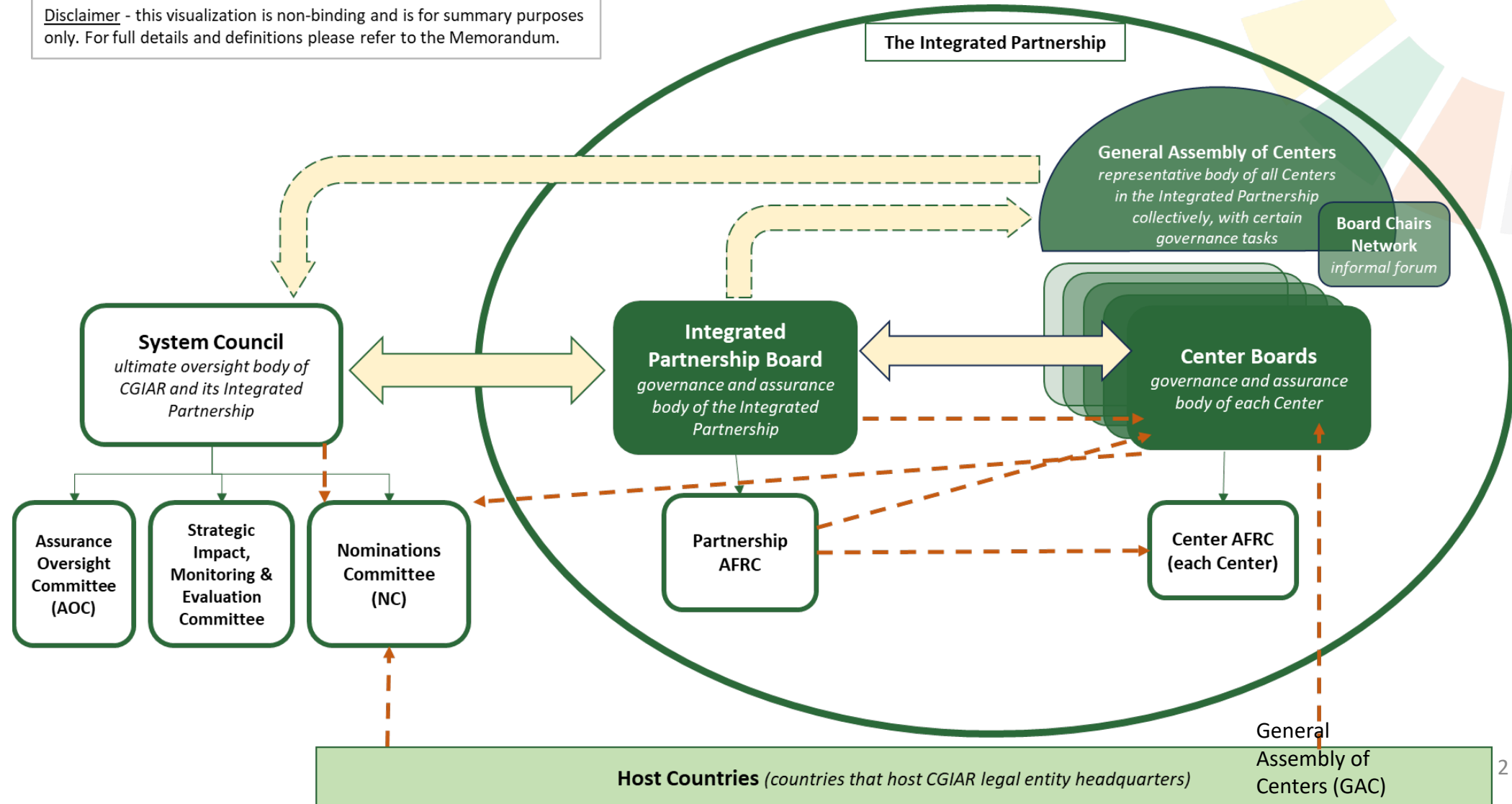


- System Partners**
- NARES
  - Universities
  - Policy Bodies
  - Farmers
  - Producers
  - Companies
  - NGOs
  - Intergovernmental Orgs
  - Global fora
  - Regional fora



# Overview of the CGIAR System (cont.)

Disclaimer - this visualization is non-binding and is for summary purposes only. For full details and definitions please refer to the Memorandum.





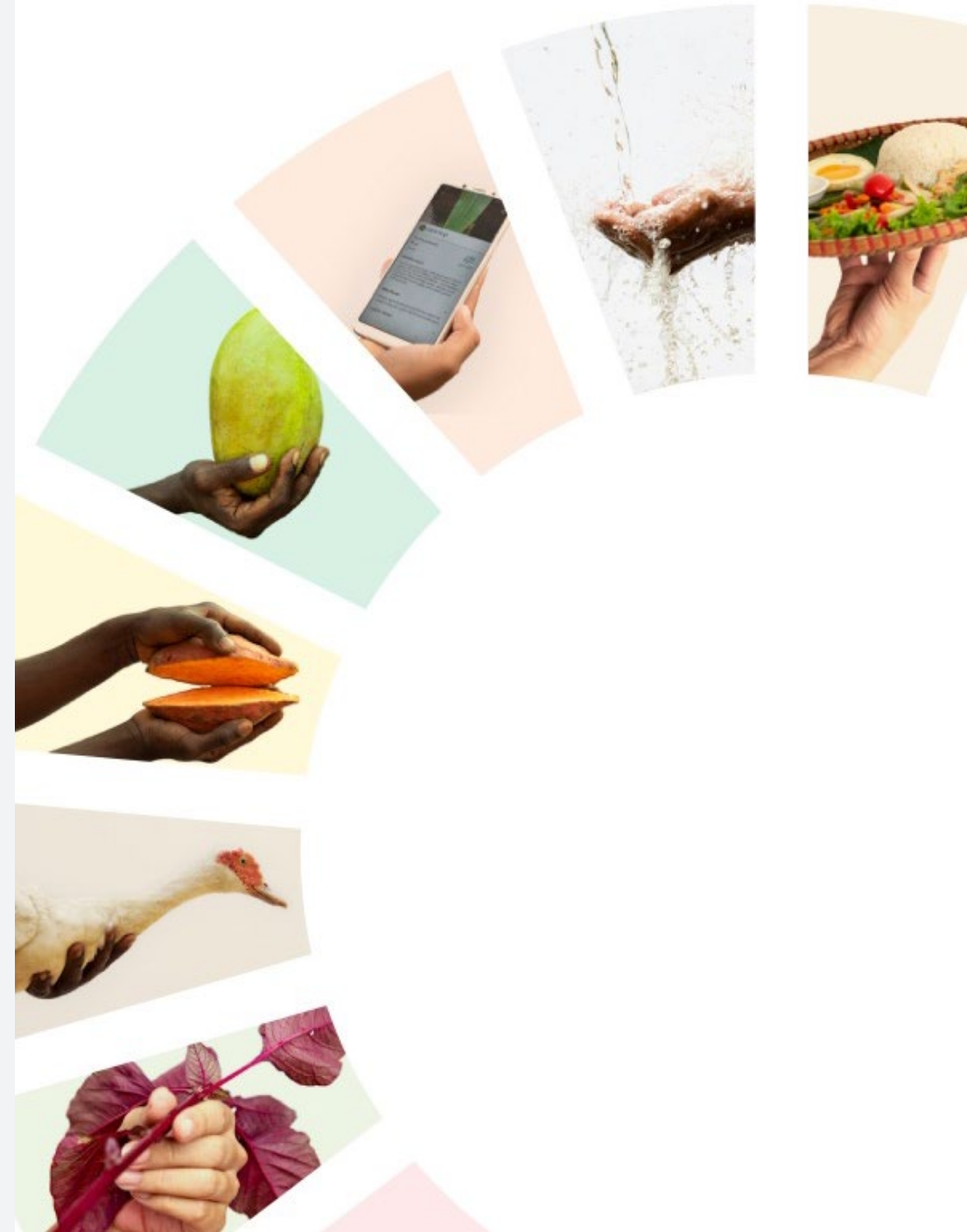
**CGIAR**

*Science for a food-secure future*

## CGIAR System Council

---

*Its role, composition, and standing committees*



# Governing Document

---



The [CGIAR System Framework](#) is the governing document of the System Council.

It sets out:

- The role of the System Council
- The composition of the System Council
- Defines the Standing Committees of the System Council

CGIAR SYSTEM  
FRAMEWORK

# Composition of the System Council

## System Council Chair

*The World Bank has standing invitation to nominate a senior representative as Chair*

### 20 Voting Members:

#### 15 representatives of CGIAR's Funders

plus up to 5 temporary member seats for new Funders who meet the criteria for contributions/pledges

#### 5 developing country representatives

(countries providing funding, hosting Centers or with significant national agricultural systems)

#### Eligibility criteria:

- contributions are calculated over a three-year period to determine a weighted minimum of US\$10,000,000 to the CGIAR System
- different weightings apply to Window 1, 2 and 3 contributions

The following regions are taken into account in allocating the developing country seats on the System Council:

- East Asia and Pacific,
- Latin America and Caribbean,
- South Asia,
- Sub-Saharan Africa, and
- Central West Asia and North Africa.

### Ex-officio non-voting member

#### Including:

- Chair of IPB
- EMD
- Two center representatives
- FAO
- IFAD

### Active Observers

#### Including:

- Global Forum on Agricultural Research and Innovation (GFAiR)
- ISDC

### Invited Guests

#### Including:

- France as Host Country of System Organization
- AOC Chair
- SPIA Chair
- Trustee of the CGIAR Trust Fund

## Role of the System Council

---

The System Council is defined as “the strategic decision-making and oversight body”. It has strategic oversight for the vision, direction, impact, continued relevancy, adequate governance, and programmatic performance of the Integrated Partnership.

### Key functions include:

- Review and concur with CGIAR’s Strategy & Results Framework before approval by the IPB
- Appoint IPB voting members (recommended by the Nomco) and determine their remuneration
- Approve KPIs against which the IPB reports on performance; assess IPB performance annually
- Receive assurance from the IPB of compliance with all CGIAR Policies
- Establish independent advisory bodies (ISDC, SPIA, IAES)
- Review and provide input to the resource mobilization strategy proposed by EMD
- Approve program proposals and indicative funding for CGIAR Portfolio submitted by IPB
- Approve, in consultation with the IPB, a multi-year evaluation plan proposed by IAES
- Approve CGIAR Policies that are strategic, system-wide and critical to maintaining the reputation of the CGIAR System following concurrence by the IPB.

# System Council Standing Committees

## Strategic Impact, Monitoring and Evaluation Committee (SIMEC)

- Provides advice and guidance on the gaps, challenges, and synergies relating to the System Council Advisory Bodies (SPIA, ISDC, IAES).
- Advises the System Council on the approval of CGIAR policies related to strategic impact, monitoring, and/or evaluation.
- Composed of up to nine persons who represent voting member constituencies of the System Council.

## Assurance Oversight Committee (AOC)

- Provides the System Council with assurance of the completeness and effectiveness of the Internal Audit function and the independence of external audit functions.
- Provides oversight of system-wide governance, risk management, and internal controls.
- Composed of up to five persons, the majority of whom are independent members.

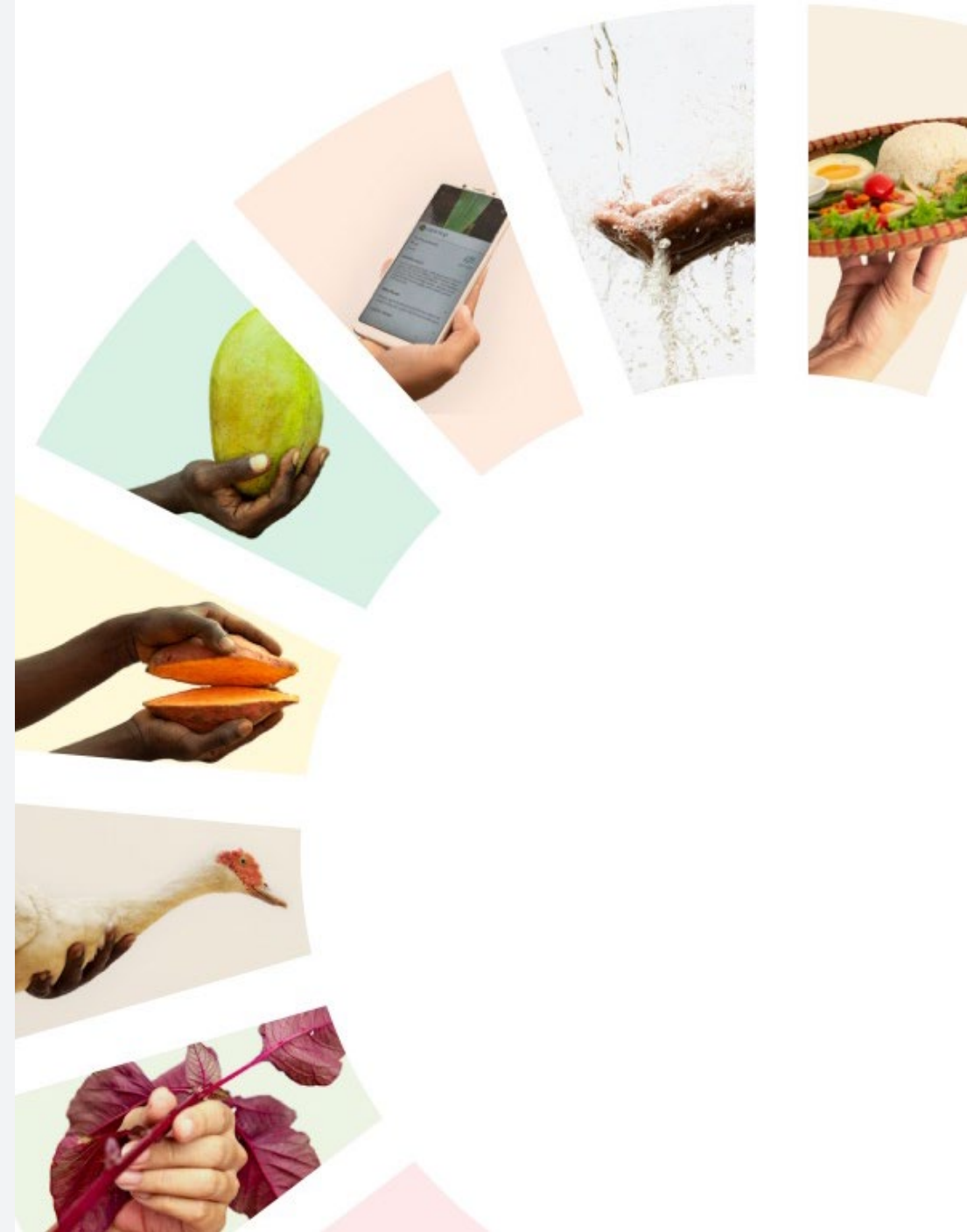
## Nominations Committee

- Present to the System Council nominees for membership of the IPB and propose the required competencies and diversity profile of the IPB.
- Composed of ten members



## Integrated Partnership Board

*Its role, composition, operations and standing committee*



# Governing Document

---



The [Charter of the CGIAR System Organization](#) is the governing document of the System Organization and establishes the Integrated Partnership.

It sets out the governance of the System Organization and the composition and operations of the IPB

CHARTER OF THE  
CGIAR SYSTEM  
ORGANIZATION

## Role of the Integrated Partnership Board

---

Being the governance body of the CGIAR System Organization and of the Integrated Partnership.

### Key functions include:

- Identify key areas of focus in, oversee the development by the SO of, and approve, following concurrence of the System Council, the CGIAR Strategy and Results Framework
- Regularly review CGIAR's strategic priorities
- Oversee the development by the SO and delivery of CGIAR advocacy plans
- Oversee the governance structure and process of the Integrated Partnership to ensure they are effective, transparent and accountable
- Oversee Integrated Partnership-level resource mobilization
- Concur with the program proposals/indicative funding for the CGIAR Portfolio, submit them to the System Council for approval, and oversee the implementation of the CGIAR Portfolio
- Oversee the monitoring and evaluation of CGIAR Research to assess its effectiveness and impact

## Composition of the Integrated Partnership Board

The Integrated Partnership Board shall comprise:

- A Chair;
- The Chair of the IPB AFRC;
- A number of other voting members that equals the number of Center Boards, subject to its membership being at a sufficient number to deliver on its responsibilities; and
- The EMD as ex-officio non-voting member.
- Five Active Observers (two System Council reps, ISDC Chair, the co-chairs of the GAC) will be invited to attend IPB meetings.



Centers will appoint two voting members of the IPB, not being the Chair, as a voting member to their Center Board as well as one member of the AFRC, not being the IPB-AFRC Chair.

# IPB Standing Committee

## Audit, Finance and Risk Committee (IPB-AFRC)

---



- ‘IPB-AFRC assists and reports to the IPB in its responsibility for oversight for the CGIAR System Organization and the Integrated Partnership in areas that impact the collective interests of the IFA Parties’
- Areas cover internal audit, external audit, financial performance/reporting/integrity, internal control framework, risk management framework, ethics and business conduct framework, compliance with laws, regulations and codes of conduct, business continuity & cybersecurity
- 8 members - experts across the above fields:
  - Chair is voting member of the IPB
  - 7 members sit on 1-2 center boards each as voting member and member/chair of the center’s audit committee
- Typically meets 4-6 times per year

### Status of reformulation:

- SB approved terms of reference
- SB endorsed slate of 7 candidates
- Background checks underway – pending for 1 candidate

### Next steps:

- AFRC Adhoc NomCo to send final recommendation paper to IPB
- IPB to approve final slate of candidates via electronic decision
- Member onboarding
- Allocation of members to centers
- First IPB-AFRC meeting 14-15 Nov (around budget approval deadlines)

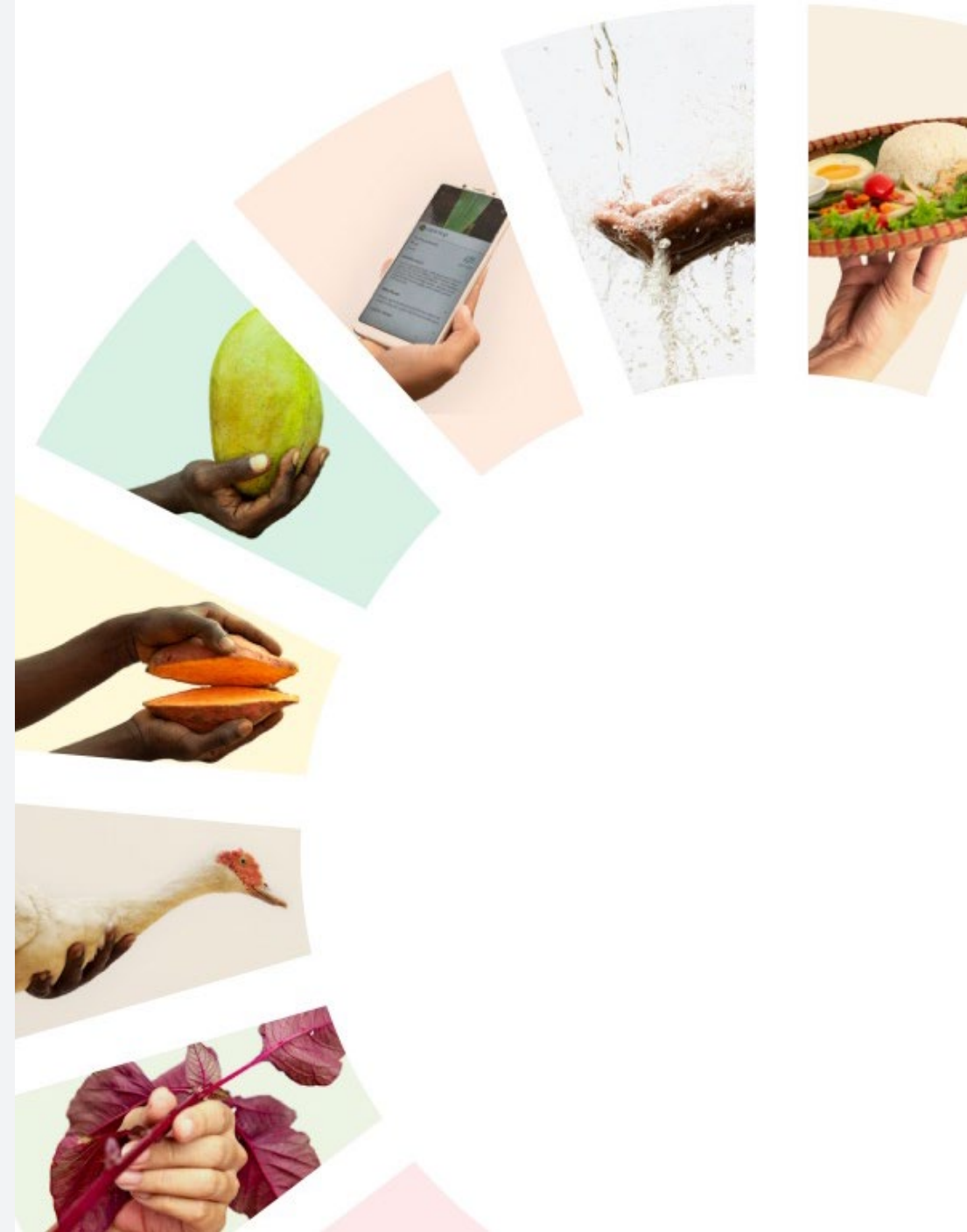


**CGIAR**

*Science for a food-secure future*

# Centers and their Boards

---



# Governing Documents

---



The [Charter of the CGIAR System Organization](#) also sets out the principle of collaboration between the Centers, the rules for recognition and ending recognition as a CGIAR Center and the role and responsibilities of Centers and General Assembly of Centers (GAC)

CHARTER OF THE  
CGIAR SYSTEM  
ORGANIZATION

The governance of the Centers is however primarily defined by their own, unique constitutional documents often with important roles for their host countries.

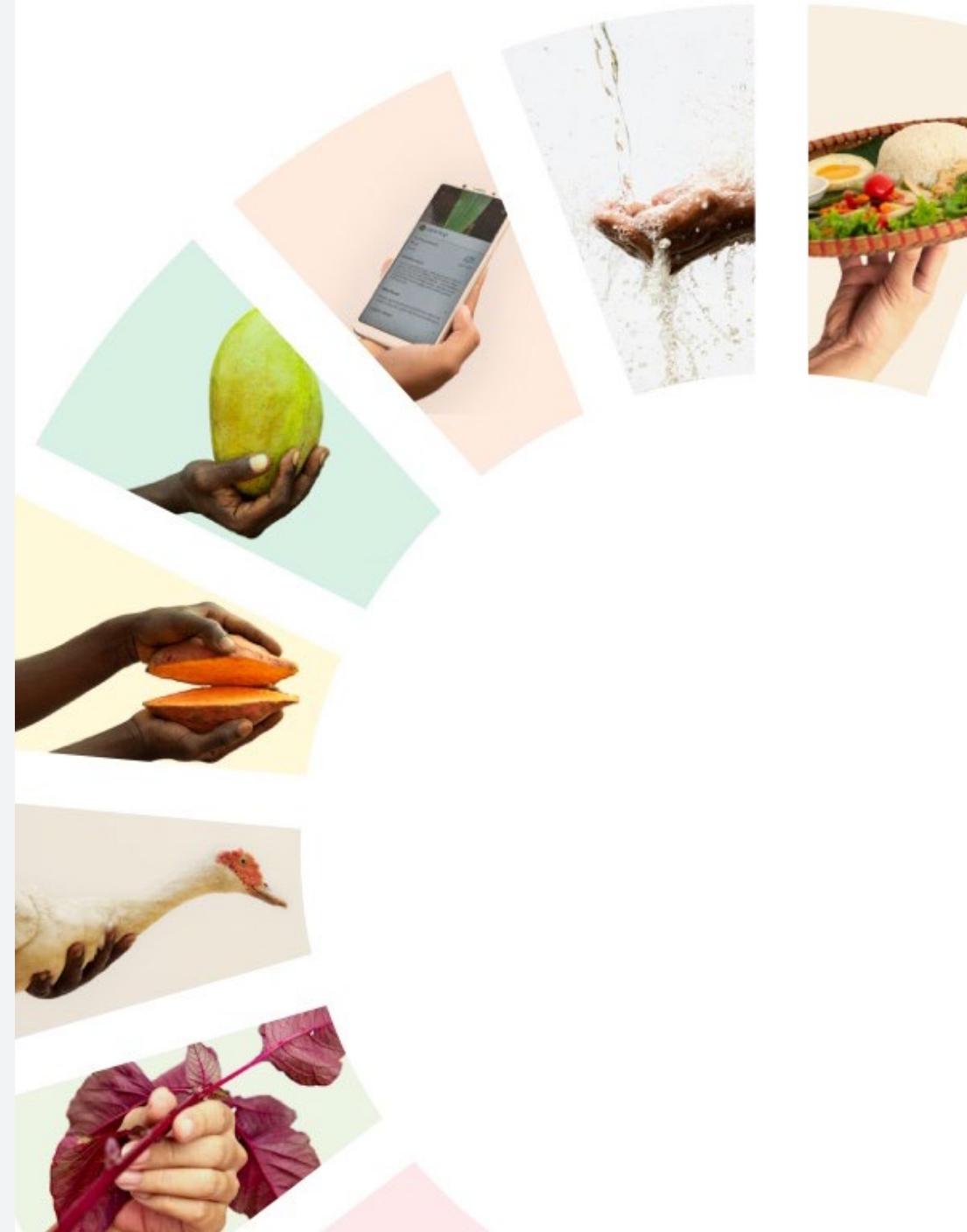


**CGIAR**

*Science for a food-secure future*

# Reference Slide for your information

---



# Framework and Charter

## Key amendments approved in October 2024



*Overarching aim of these amendments: Implement the approved UGR Memorandum*

- i. Provide that the System Council appoints the IPB, and set out role/membership of the Nominations Committee of the System Council
- ii. Amend the composition of the IPB to 14 voting members
- iii. Set out the revised roles of the System Council and the IPB in line with the UGR memo (and subsequent clarifying discussions)
- iv. Bring in the concept of the Integrated Partnership from the IFA, and define it
- v. Update the responsibilities of individual Centers – and of the General Assembly of Centers – in the Charter in line with the UGR memo
- vi. Amend the description/composition of the IPB-AFRC
- vii. Simplify the description of role the System Management Office
- viii. Update nomenclature to align with UGR and other changes since last approval (e.g. SB => IPB; Executive Management Team => EMD; Advisory Services Shared Secretariat => IAES)