



Agenda
Updated Version with In-Camera Session
CGIAR System Board 27th Meeting
 Virtual, Monday 25 and Friday 29 September 2023 14:00-17:00 CET

Timing	Item #	Item	Purpose	Presenter(s)
Monday 25 September 14:00 – 17:00 CEST				
14:00-14:05 5 mins	Agenda Item 1	Opening and Agenda a) Welcome b) Provisional Agenda (Document SB27-01-1) c) Declarations of interest on the agenda (Document SB27-01-2 Register of Interests Declared) <u>Other Materials:</u> SB27-01-3: List of out-of-session decisions taken since SB26 SB27-01-4: Actions Arising Status Report	b) For decision c) For information and input	<ul style="list-style-type: none"> Chair Board Secretary
14:05-14:25 20 mins	Agenda Item 2	Message from the Board Chair Board Chair report (Document SB27-02)	INFORMATION MODE	Chair
14:25-15:10 45 mins	Agenda Item 3	Setting the Scene a) Reflections from CGIAR’s Executive Managing Director a.i. b) Operationalizing the CGIAR Integration Framework Agreement: Progress Update on the 2022—24 Integration Plan (Document SB27-03-1)	INFORMATION MODE	a) Executive Managing Director, a.i. (EMD) b) Chief of Staff, Office of the Executive Managing Director
10 min	Break			

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15:20-16:05 45 mins	Agenda Item 5*	2025-2027 Portfolio design process a) Progress update on design and development process including stakeholder participation approach and review process (Document SB27-05-01) b) Genebanks funding and Crop Trust matters (Document SB27-05-02)	INFORMATION MODE	MDs Science
16:05-16:55 50 mins	Agenda Item 4*	CGIAR Rebranding (Document SB27-04)	DECISION MODE	Global Director, Communication & Outreach
16:55-17:00 5 mins	Agenda Item 6	Wrap up for Day 1	INFORMATION MODE	Chair

* Running order swapped due to presenter availability'

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Friday 29 September 14:00 – 17:00 CEST				
Welcome				Chair
14:00-14:15 15 mins	Agenda Item 7	Report from the AFRC Chair (Document SB27-07)	INFORMATION MODE	AFRC Chair
14:15-14:50 35 mins	Agenda Item 8	Finance a) Update on funding and resource mobilization b) Development Plan for 2024 Window 1 (W1) Budget (Budget process, communications) (Document SB27-08-1) c) Update from Finance and Funding Model Reference Group	INFORMATION MODE	a) GD, Innovative Finance & Resource Mobilization b) GD, Business Operations & Finance c) GD, Business Operations & Finance, GD, Innovative Finance & Resource Mobilization
14:50-15:10 20 mins	Agenda Item 9	Gender Diversity and Inclusion (GDI) Update	INFORMATION MODE	Global Director, People & Culture
15:10-15:20 10 mins	Agenda Item 10	Unified Governance Review Update Resource Materials: Available on Diligent: CGIAR System Board Book – Unified Governance Review updates	INFORMATION MODE	Global General Counsel
15:20-15:35 15 mins	Agenda Item 11	Risk register Update on CGIAR risk register and top risks (Document SB27-11)	INFORMATION MODE	<ul style="list-style-type: none"> Managing Director, Institutional Strategy and Systems (a.i.) Senior Advisor, Institutional Risk
10 min	Break			

Timing	Item #	Item	Purpose	Presenter(s)
15:45-16:10 25 mins	Agenda Item 12	Ethics Matters a) Ethics & Business Conduct Annual Report (Document SB27-12-1) b) Applicability and Enforcement of CGIAR Policies (Document SB27-12-2)	INFORMATION/ DECISION MODE a) For information b) For decision	a) Director, Ethics & Business Conduct a.i. b) Global General Counsel
16:10-16:20 10 mins TIME REDUCED	Agenda Item 13	System Board Matters a) Board Membership (Document SB27-13-1) b) System Board Budget Process (Document SB27-13-2) c) 2024 System Board Calendar (Document SB27-13-3) d) Host Country Arrangement with France (Document SB27-13-4) e) SB Committee Terms of Reference (Document SB27-13-5 REVISED)	INFORMATION / DECISION MODE a) For information b) For information c) For information d) For decision e) For information	a/b/c/e) Board Secretary d) Global General Counsel
16:20-16:35 15 mins TIME INCREASED	Agenda Item 15 **	Any other business a) NEW: Update on Re-Branding b) NEW: Update on ICRISAT Onboarding	INFORMATION / DECISION MODE a) For information b) For decision	a) EMD/GD Communication & Outreach b) Global General Counsel
16:35-16:40 5 mins	Agenda Item 14 **	Summarizing what will be taken from the System Board to the System Council meeting (Document SB27-14)	INFORMATION MODE	• Chair • Board Secretary
16:40		Meeting close		
16:40-17:00 20 mins		In-Camera Session – Voting Members and AFRC Chair	DISCUSSION MODE	Chair

** Running order swapped

[Anticipated Participants for SB27 Meeting - Virtual Meeting](#)

Voting Members

Lindiwe Sibanda (Chair)
Alice Ruhweza
Alyssa Jade McDonald-Baertl
Hillary Wild
Neal Gutterson
Patrick Caron (Vice Chair)
Shenggen Fan

Non-voting ex-officio members

Clarissa van Heerden Independent Chair, Audit, Finance & Risk Committee of the CGIAR System Board
Khuloud Odeh Interim Executive Director, CGIAR System Organization

Active observers pursuant to Article 7.8 of the Charter of the CGIAR System Organization

Andrew Campbell Executive Managing Director (a.i.)
Eliud Kireger Sub-Saharan Africa Constituency - Kenya, Representative of System Council Voting Members
Ruben Echeverría Bill & Melinda Gates Foundation, Representative of System Council Voting Members
Holger Meinke Chair, CGIAR Independent Science for Development Council (ISDC)

System Board Secretariat

Michiel Roovers Secretary to the CGIAR System Board and Senior Director, Governance and Institutional Risk

Invited Guests pursuant to Article 7.9 of the Charter of the CGIAR System Organization

Allison Smith Director, CGIAR Independent Advisory and Evaluation Service (IAES)

Board Secretariat members

Christine Larson-Luhila, Secretary to the AFRC and Deputy Director, Governance
Aubrey Hasse, Governance Officer
Victoria Pezzi, Meetings & Events Coordinator

Other External Presenters, Management Representatives and Technical Contributors

Name	Role	Agenda Item(s)
Sonja Vermeulen	Managing Director, Genetic Innovation	5
Appolinaire Djikeng	Managing Director, Resilient Agri-Food Systems, a.i.	5
Jo Swinnen	Managing Director, Systems Transformation	5
Harold Roy-Macauley	Managing Director, Regions and Partnerships	5
Lotte Pang	Global Director of Communication & Outreach	4
Marion Barriskell	Global Director, Business Operations & Finance	8
André Zandstra	Global Director, Innovative Finance and Resource Mobilization	8
Bourdin-Farrell, Fiona	Global Director, People and Culture	9
Georgios Solomon	Senior Advisor, Institutional Risk	11
Michael Odhiambo	Officer, Institutional Risk	11
Alexandra Moyas	Director, Ethics and Business Conduct a.i.	12
Rutger de Witt Wijnen	Global Director, Legal and Governance, CGIAR Global General Counsel and Managing Director, Institutional Strategy and Systems (a.i.) (Global General Counsel)	All
Myra Wopereis	Board Chair Special Advisor	
Roland Sundstrom	Chief of Staff, Office of the Executive Managing Director	
Jamila Ntege	Acting Co-Chief Audit Executives	
Sylvia Oyinlola	Global Head System Council Support	

Important note: Pursuant to Article 7.10 of the Charter of the CGIAR System Organization, all CGIAR System Board members and Active Observers shall act in good faith in the interests of the 'CGIAR System' (as defined to include all the Centers, Funders, the System Council, the System Organization, the advisory bodies to the System Council, and CGIAR Research – Article 2.h). Meeting participants are thus required to disclose all potential conflicts of interest in respect of the meeting agenda, in advance of the meeting, and during its occurrence if a previously unforeseen conflict of interest arises during deliberations. Meeting participants may be requested by the Chair to recuse themselves from opining on matters where the potential conflict is significant, and mitigating actions are not available.