Conflict of Interests and Objectives Management

CGIAR Board Meeting (CB03) | 5 – 6 November 2026 | Virtual

OVERALL ASSESSMENT

A review of the CB03 provisional agenda has been completed. No conflicts of interest or conflicts of objectives were identified that would prevent the Board from considering the items on the agenda, subject to the specific relationships and safeguards noted below.

Review process and standing safeguards

Standing register	A standing register of Board members' interests and relevant roles is maintained and monitored. Members are asked to update their declarations annually or when changes occur.
Chair's external roles	A Conflict of Interest Management Plan is in place to identify, disclose, manage, monitor, and document any actual, or perceived conflicts of interest arising from the Board Chair's concurrent role as Chair of AGRA and AFSF (through 31 December 2026).
Member declarations	Members are asked to declare any potential conflict, whether actual or perceived, regarding each meeting agenda to the Board Chair and Board Secretary. No declarations were received in advance of this meeting.
Agenda check	The meeting agenda and supporting documents were reviewed against the above declarations for actual or perceived conflicts of interest and conflicts of objectives.

Agenda-specific relationships noted

Agenda item	Assessment
Item 5: AFRC Model	The purpose of this session is to present the AFRC's recommendation on its future model, as requested by the CGIAR Board. The process is transparent, with the recommendation and its development reflected in the Board documentation and will be reflected, subsequently, in the meeting summary. The Interim AFRC Chair participates in the CGIAR Board as an Active Observer and is not a voting member. *No mitigating actions required*
Item 9: Landscape Alliance	A potential Center-specific conflict of objectives has been identified for the CGIAR Board member who is also Chair of the Landscape Alliance Board of Trustees. On the basis that the proposed decision directly concerns the Landscape Alliance and could have a meaningful impact on it, the member's concurrent role as Chair of its Board of Trustees gives rise to a risk of impaired judgment or a reasonable perception of partiality, and the materiality is considered as **medium**. The affected Board member will therefore **contribute to Board deliberations but will be recused from decision-making.**

Continuing obligation: Members should declare any new potential conflict arising during the meeting when the relevant agenda item is introduced. The Chair will determine any appropriate management action, with support from the Board Secretary, and the Integrated Partnership Ethics & Business Conduct Executive.